

jOiNEd For sUsTainability - bUilding climate REsilient
communities in WB and EU

HNEE Study Visit – Day 2

Eberswalde University for Sustainable
Development Eberswalde (HNEE)

Date: 11 October 2023
Place: Eberswalde



Co-funded by the
European Union

Education for Sustainable Development

Sustainability at Brandenburg Universities



1FUTURE_JOINED FOR SUSTAINABILITY, 10./11. OCTOBER 2023

EBERSWALDE UNIVERSITY FOR SUSTAINABLE DEVELOPMENT

DR. J. M. KRAH

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 - Framework - Sustainability at Brandenburg Universities
 - Issues
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Education for Sustainable Development

Intro: Frameworks

- [BNE-Portal](#): Information on all ESD activities in Germany
- [UNESCO Global Action Programme \(GAP\) on ESD 2015-2019](#)
- [German National Action Plan for GAP implementation](#) is structured in educational sectors
- [ESD for 2030](#) – The GAP-follow-up program 2020-2030

Source: [UNESCO 2021](#)



Education for Sustainable Development

State-specific SDG 4

4.1 Encourage, support and facilitate participation of students and graduates [in Higher Education] as central designers of sustainable development.



NACHHALTIGKEIT
AN BRANDENBURGER
HOCHSCHULEN

Source: [Ministerium für Ländliche Entwicklung, Umwelt und Landwirtschaft des Landes Brandenburg \(2019\): Nachhaltigkeitsstrategie für das Land Brandenburg. Fortschreibung 2019, p. 3. Translation: J. Krah, additions marked with \[brackets\].](#)

Education for Sustainable Development

"The universities, under the leadership of HNEE, are forming a joint working group to identify opportunities for action and measures to strongly anchor education for sustainable development in the minds of all university members."



Contracts Science Ministry & Universities Brandenburg

„...All Universities in the state of Brandenburg shall develop specific pathways towards [integrating ESD] in Teaching, Outreach, Research and Governance. For example by

- Developing **university-specific approaches** towards ESD
- Supporting the further development of **mission statements** in the field of ESD
- Coaching / **Capacity building** of teaching staff
- Integrating ESD into (existing) **Curricula.**“

FH;P

 **Technische Hochschule
Brandenburg**
University of
Applied Sciences

VPL Prof. Dr. T. Schröder
Prof. Dr. M. Prytula

VPL Prof. Dr. Vera Meister
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Eberswalde**

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Working group



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AN BRANDENBURGER
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F. Liebetanz, Dr. E. Tilmets

 **Brandenburgische
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Viktoria Witte

 **FILMUNIVERSITÄT
BABELSBERG
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Education for Sustainable Development

Coordinating
Office
„Sustainability at
Brandenburg
Universities“ at
Eberswalde
University



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Head of
Coordinating Office



Prof. Dr. H. Molitor,
ESD-Chair at HNEE /
Professional Director
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Antonia Bruns,
Scientific staff



Selena Dami,
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Education for Sustainable Development

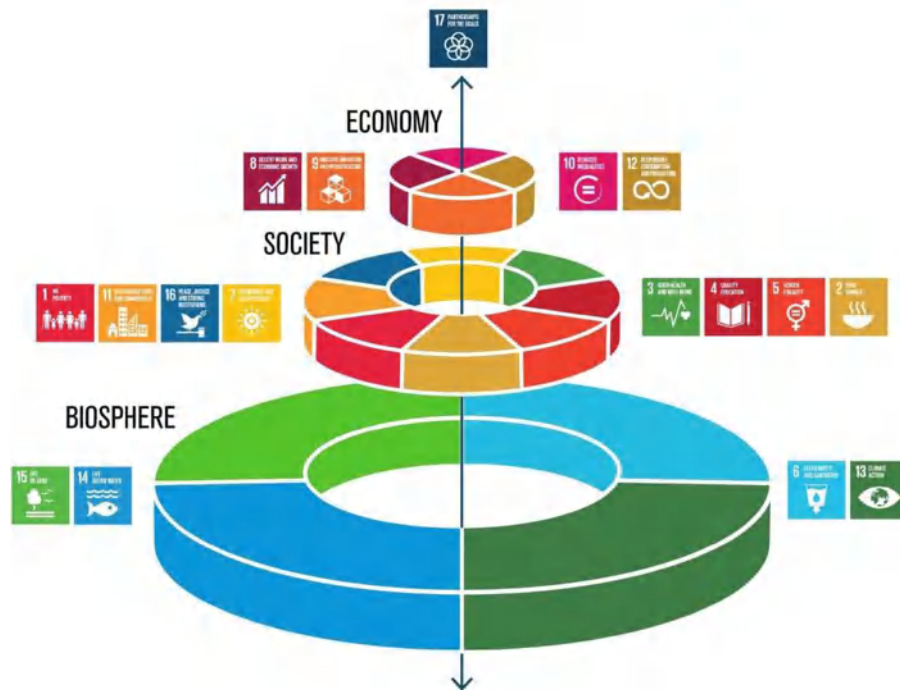
Issues

- Definition: "Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs"
Source: [Our Common Future, Chapter 2: Towards Sustainable Development](#)
 - Future-orientation
 - Intern- and intra-generational justice
 - Ecological, social and environmental dimensions
- The Sustainable Development Goals
<https://www.un.org/sustainabledevelopment/>



Education for Sustainable Development

Issues



Source: [Azote for Stockholm Resilience Centre](#)



Source: [Principles of sustainable Development at HNEE](#)

Education for Sustainable Development

Learning objectives

- Knowing: “The cognitive domain comprises knowledge and thinking skills necessary to better understand the SDG and the challenges in achieving it”
- Being: “The socio-emotional domain includes social skills that enable learners to collaborate, negotiate and communicate to promote the SDGs as well as self-reflection skills, values, attitudes and motivations that enable learners to develop themselves.”
- Acting: “The behavioural domain describes action competencies”

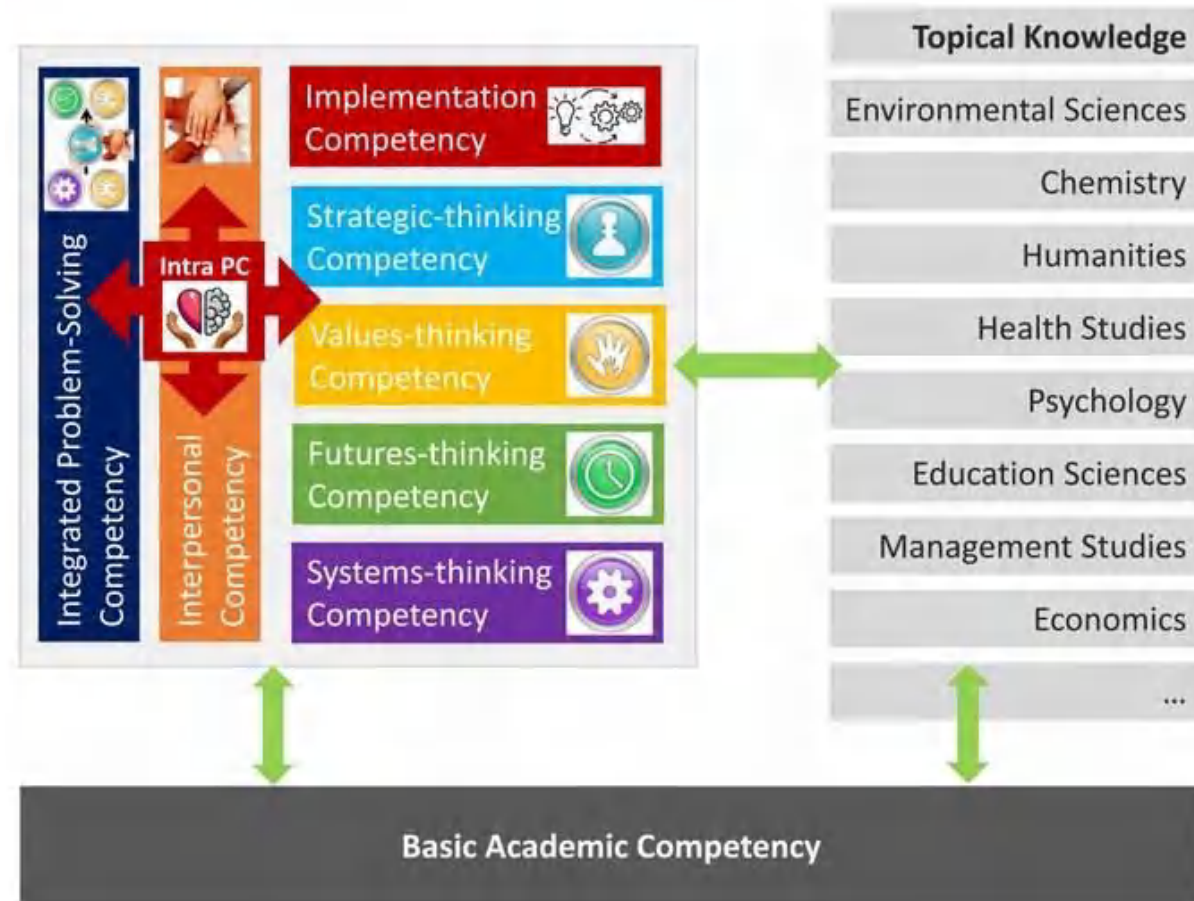


Source: [UNESCO \(2017\). Education for Sustainable Development Goals: learning objectives, p.11.](#)

Education for Sustainable Development

Key-Competencies
 for Sustainable
 Development in
 academia

*Which competencies
 can your students
 further developed
 during their studies?*



Source: Brundiers et al. 2021

Education for Sustainable Development

Didactical Principles



Lerner-centered approaches

Action-oriented learning



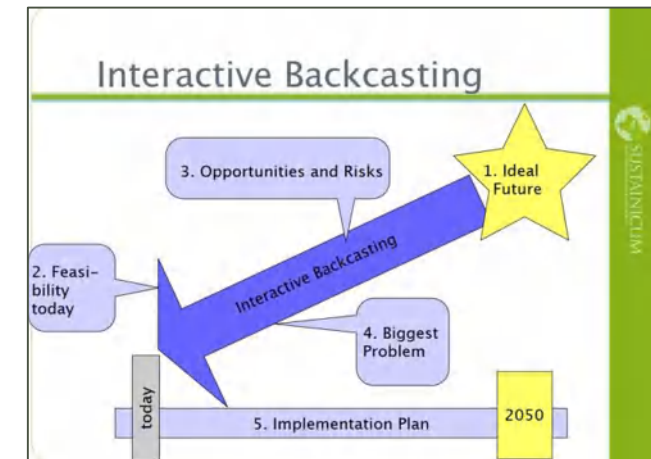
Transformative Learning

Source: [Rieckmann 2018](#), p. 48
Photos: U. Wessollek

Education for Sustainable Development

Methods - Examples

Competency (examples)	Method
Anticipatory thinking	Interactive Back-Casting , Scenario methods
Systemic thinking	Fish Banks, inter-/ transdisciplinary approaches
Self-awareness competency	Six Thinking Hats
Integrated problem-solving	Problem Based Learning
Strategic competency	Project workshops
Values / Normative Thinking	Story telling

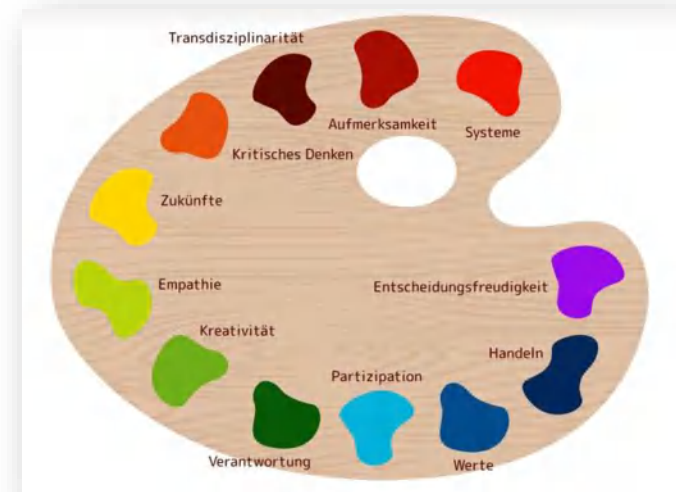


Source: [Sustainicum](#) Teaching materials and methods on the platform, [Netzwerk N Methoden Sammlungen](#)

Education for Sustainable Development

Methods

- Sustainicum Collection sustainicum.at/resources
- A Rounder Sense of Purpose aroundersenseofpurpose.eu/de/
- Sustainability Methods Wiki sustainabilitymethods.org
- Shape-ID shapeidtoolkit.eu/
- D.School of Stanford dschool.stanford.edu/resources
- SCNAT naturalsciences.ch/co-producing-knowledge-explained/methods/td-net-toolbox



Quelle: www.aroundersenseofpurpose.eu

Education for Sustainable Development

Curricular integration of HESD requires

- sustainability contents (issues, topic, e.g. SDGs)
- key competencies for sustainability
- adequate didactic-methodical approaches

=> Practical guide for curricular integration of HESD in study programs (focus: module descriptions)



Molitor, H.; Krah, J.; Reimann, J.; Bellina, L.; Bruns, A. (2022): Zukunftsfähige Curricula gestalten – Eine Handreichung zur curricularen Verankerung von Hochschulbildung für nachhaltige Entwicklung. Arbeitsgemeinschaft für Nachhaltigkeit an Brandenburger Hochschulen (Hrsg.), Eberswalde.

<https://doi.org/10.57741/opus4-388>

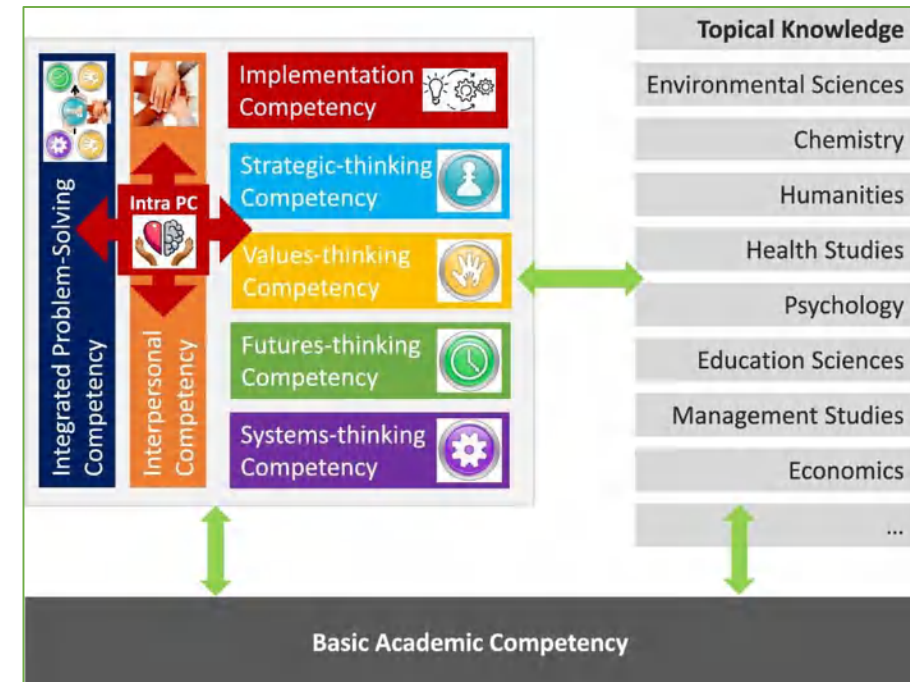
Education for Sustainable Development

Curricular integration of ESD

Competencies according to DQR / HQR



Key competencies for sustainability



Source: adaption, based on HQR Handbook en.pdf (hrk.de)



	Systems-thinking Competency	Futures-thinking Competency	Values-thinking Competency	Strategic-thinking Competency	Implementation Competency	Integrated Problem-Solving Competency
Subject matter expertise (Knowledge and understanding)	<p>The competence to analyze complex systems of different domains collaboratively (society, environment, economy, etc.) and to consider both local and global dimensions.</p> <p>The ability to consider systemic features and interactions with a view to challenges of sustainable development and solution-oriented frameworks.</p>	<p>The competence to create scenarios for the future - based analyses and evaluations - and to develop images of (strong) sustainable development and solution-oriented framework conditions to design them.</p> <p>The ability to continuously critically reflect and adapt them.</p>	<p>The competence to collectively describe, apply and negotiate sustainability-oriented values, principles and goals based on concepts such as justice and responsibility.</p> <p>The ability to contextualize individual and societal values (historical, cultural, etc.), to critically reflect, evaluate and compare.</p>	<p>The competence to jointly develop and test (innovative) to develop and test intervention, transition and transformation strategies towards sustainability (taking into account knock-on effects).</p>	<p>The competence to solve problems relevant to sustainability and to consciously implement interventions, i.e. to take concrete action and to action and design (ability to act).²</p> <p>The ability to design participatory, inclusive and equitable processes of implementation and their evaluation.</p>	<p>Metacompetence, other key competencies for the promotion of sustainable development in sustainability-relevant relevant problem-solving processes combine and taking into account relevant disciplinary, interdisciplinary and transdisciplinarity as well as other ways of knowledge.</p> <p>The ability to apply different problem solving approaches to complex sustainability problems and to develop viable and equitable solutions.</p>
Methodological Competency³ (Skills and generating knowledge)	<p>Understand and apply e.g. qualitative systems analysis, network analysis, etc.</p>	<p>Understand and apply e.g. simulation models, vision methods, etc.</p>	<p>Understand and apply e.g. sustainability application and assessment methods, risk analysis, etc.</p>	<p>Understand and apply e.g. Transition and Organizational Change Management approaches, Reflexive Learning, etc.</p>	<p>Be able to implement action strategies to solve sustainability-relevant challenges, e.g. through project management, conflict management, moderation, etc.</p>	

■ Key competencies for sustainability according to Brundiers et al. 2021

■ Fields of competency according to DQR/HQR (Requirement für accreditation)

	Systems-thinking Competency	Futures-thinking Competency	Values-thinking Competency	Strategic-thinking Competency	Implementation Competency	Integrated Problem-Solving Competency
Social competency (Communication und cooperation)	<p>The competence to enable an (emphatically) design/moderate cooperation and (serious) participation of different stakeholders as well as to be able to motivate those involved.</p> <p>The competence to initiate and enable different forms of cooperation/collaboration for a sustainable development (teamwork, involvement of interest groups) and to include the experience and expertise of others.⁴</p>					<p>Metacompetence, other key competencies for the promotion of sustainable development in sustainability-relevant relevant problem-solving processes combine and taking into account relevant disciplinarity, interdisciplinarity and transdisciplinarity as well as other ways of knowledge.</p> <p>The ability to apply different problem solving approaches to complex sustainability problems and to develop viable and equitable solutions.</p>
Interpersonal Competency						
Self-competency (Professionalism and reflection)	<p>The competence for self-awareness and self-reflection (own feelings, thoughts, behaviors), self-regulation and motivation with a view to shaping sustainable development.⁵</p>					
Intrapersonal Competency (interpersonal competency)						

■ Key competencies for sustainability according to Brundiens et al. 2021

■ Fields of competency according to DQR/HQR (Requirement für accreditation)



Good Practice

Regional Examples @ HNEE Eberswalde

- Studies, professional orientation, capacity building ([link](#))
 - Master Education – Sustainability – Transformation
 - Future Camp
 - Training for University Teachers in the state of Brandenburg ([link](#))



Good Practice

Students at HNE Eberswalde

Masters program an HNE
Education – Sustainability –
Transformation

for multipliers and future sustainability
experts

[online \(in German\)](#)

[contact](#)

Das Curriculum



Modul 1
Einführung in die Nachhaltige
Entwicklung



Modul 2
Einführung in die
Bildungswissenschaften



Modul 3
Umweltpsychologie



Modul 4
Einführung in die Bildung für
Nachhaltige Entwicklung



Modul 5
Politische Bildung/Globales
Lernen



Modul 6
Studienbegleitendes Projekt



Modul 7
Kommunikation und Profilierung
mit Nachhaltiger Entwicklung in
der Region



Modul 8
Nachhaltige Bildungslandschaften



Modul 9
Bildungsmarketing



Modul 10
Forschungsmethoden



Modul 11
Masterthesis + Wissenschaftliches
Kolloquium

Thank you!

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Connecting with Nature for the Benefit of Mankind – For more than 185 years.

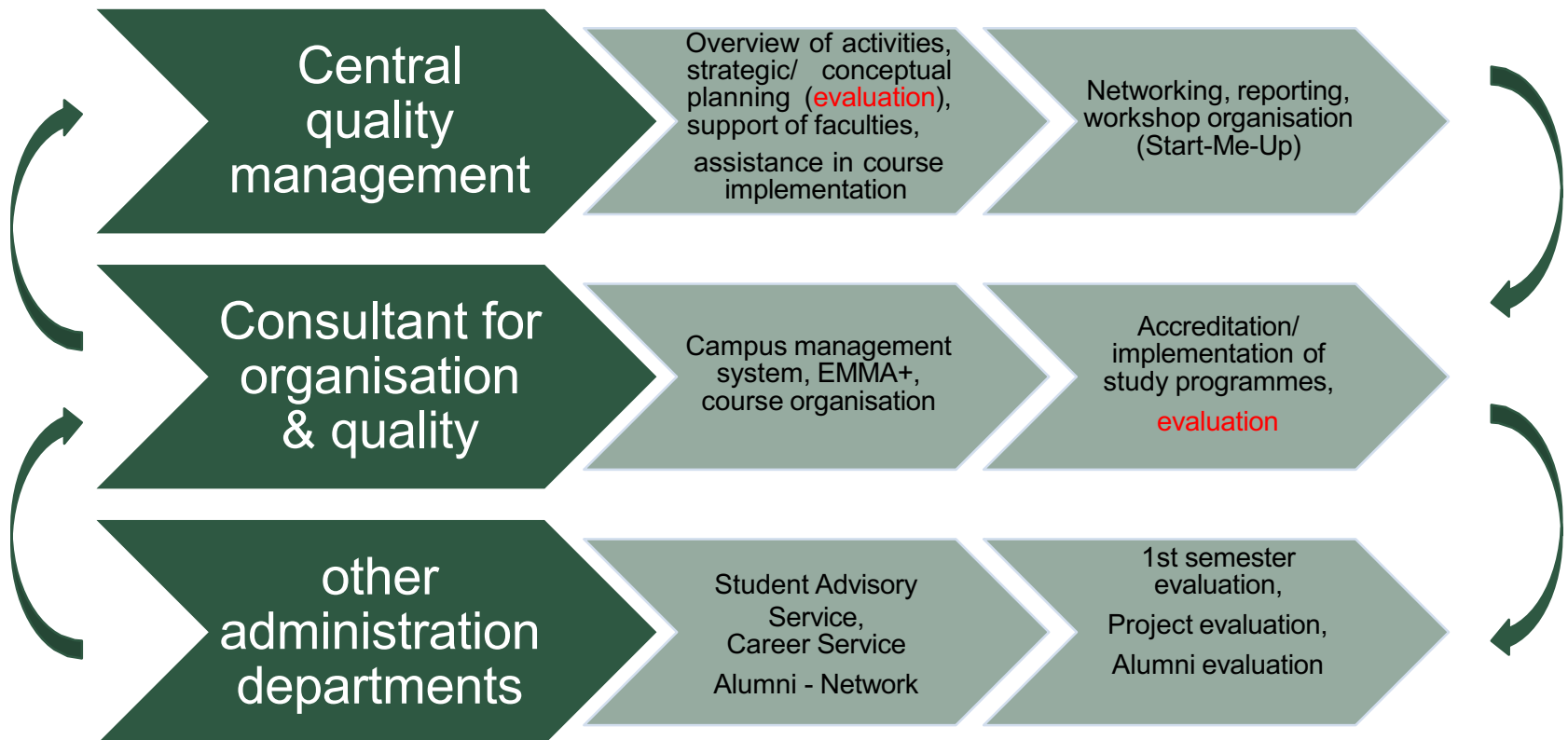


Quality Management

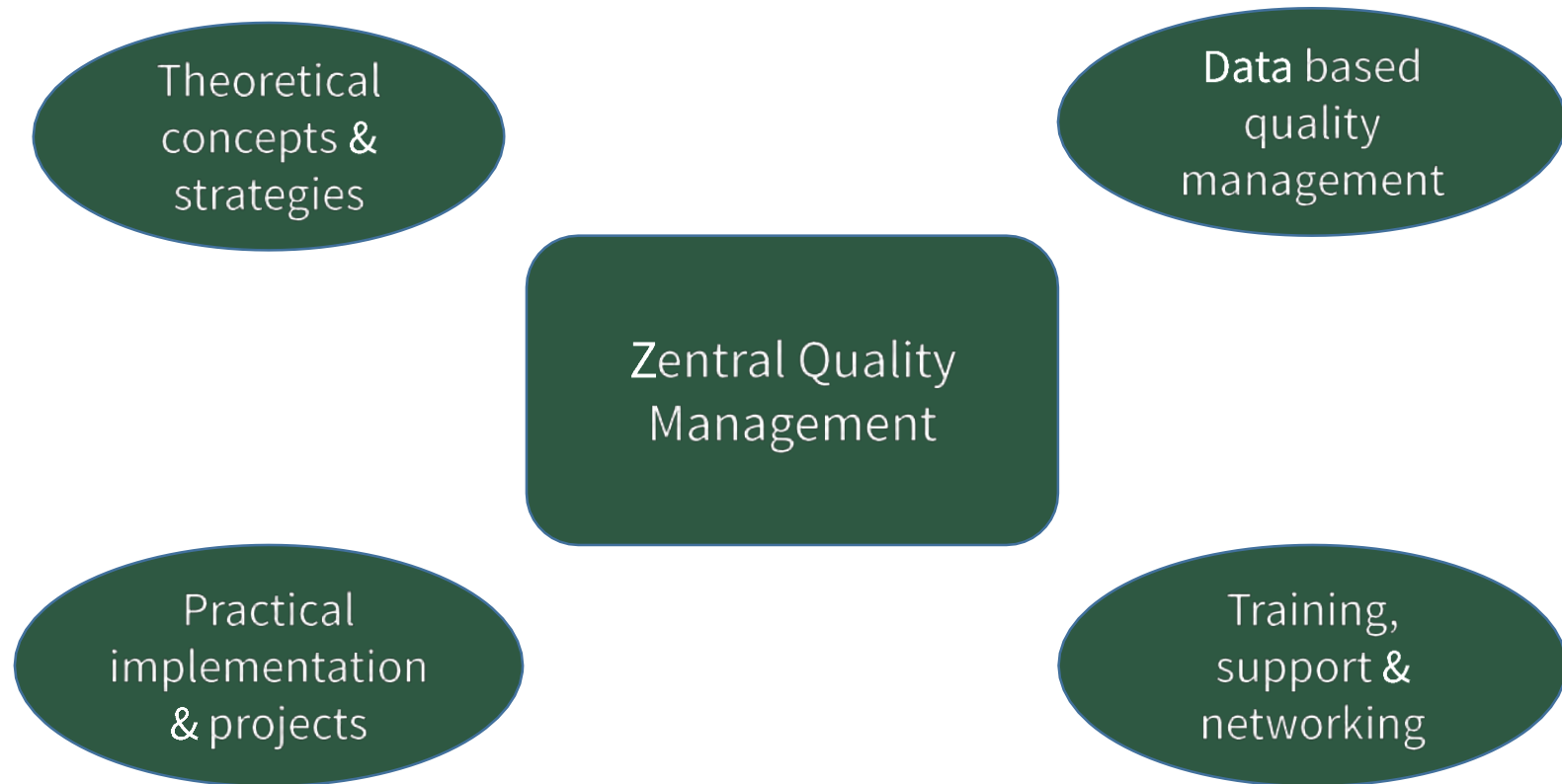
from theoretical frameworks and concepts to
practical implementation

Overview of responsibilities

Distributed Quality Management System



Overview of activities



Wessollek, 2018

Mission statement of teaching

Recommendation Science Council



Contract between the ministry – HNEE

- mission statement for teaching that is developed in a joint process with all stakeholders and adopted by the responsible body
- university's self-image and also includes systematic approaches that pursue clearly formulated goals

Developing teaching constitutions & teaching profiles

Responsibility: university management
Implementation: together with the faculties

University-wide:

- > Self-conception as a teaching institution
- > interdisciplinary didactic guidelines
- > basic qualification goals

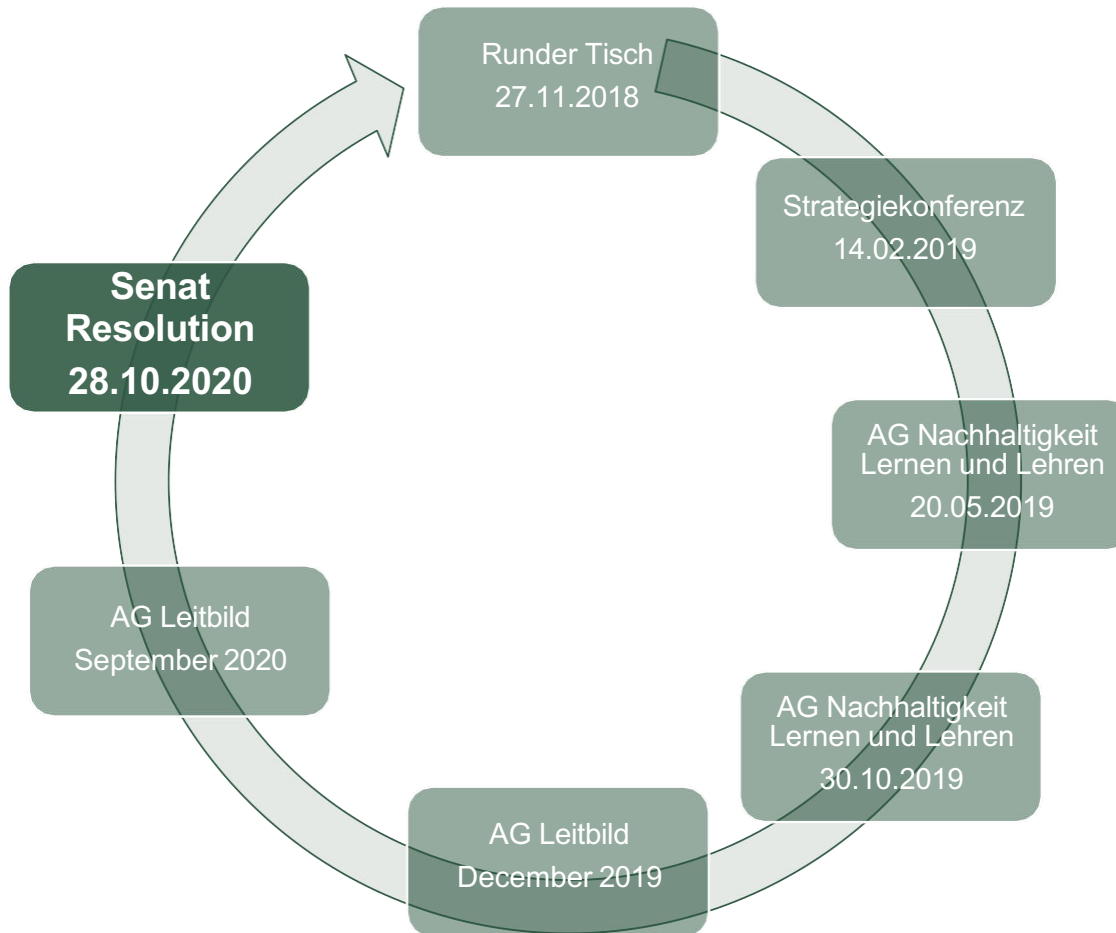
For study programmes:

- > educational goals of the study program
- > targeted competence profiles

no „one-size-fits-all“- concept

- > Self-reflection of higher education institutions
- > goals, strengths, challenges, student needs

Mission statement process



Mission statement – our guiding principles

Unser Leitbild Lehre



- ❖ **We take responsibility**
- ❖ **We shape sustainable transformation**
- ❖ **We are networked and practice oriented**
- ❖ **We see digitization as an opportunity and an obligation**
- ❖ **We are international, diverse and equal**

Connecting with Nature for the Benefit of Mankind – For more than 185 years.



How to acquire Future Skills within student life cycles?

The necessity of curricular adjustments

**– from mission statements to practical
implementation on the basis of 'ESD key
competences'**

Eberswalde Study/ Learning Model

- ❖ Our goal is to develop, foster and strengthen our USP. The mission statement serves as a basic guideline and reflect the theoretical framework.
- ❖ The Eberswalde model defines the necessary practical implementation:

structural features	process features
i) interdisciplinary first semester module ENE (ii) interdisciplinary elective modules (iii) transdisciplinary projekt work (iv) accompanied practical experiences	(i) Orientation towards competencies along the student life cycle (ii) intended learning outcomes: (1) knowledge, (2) key competencies for sustainable development, (3) Professional Skills (work related softskills) (iii) Assignments which are in line with the semester structure

Implementation of Competence Models – Future Skills for Sustainable Development

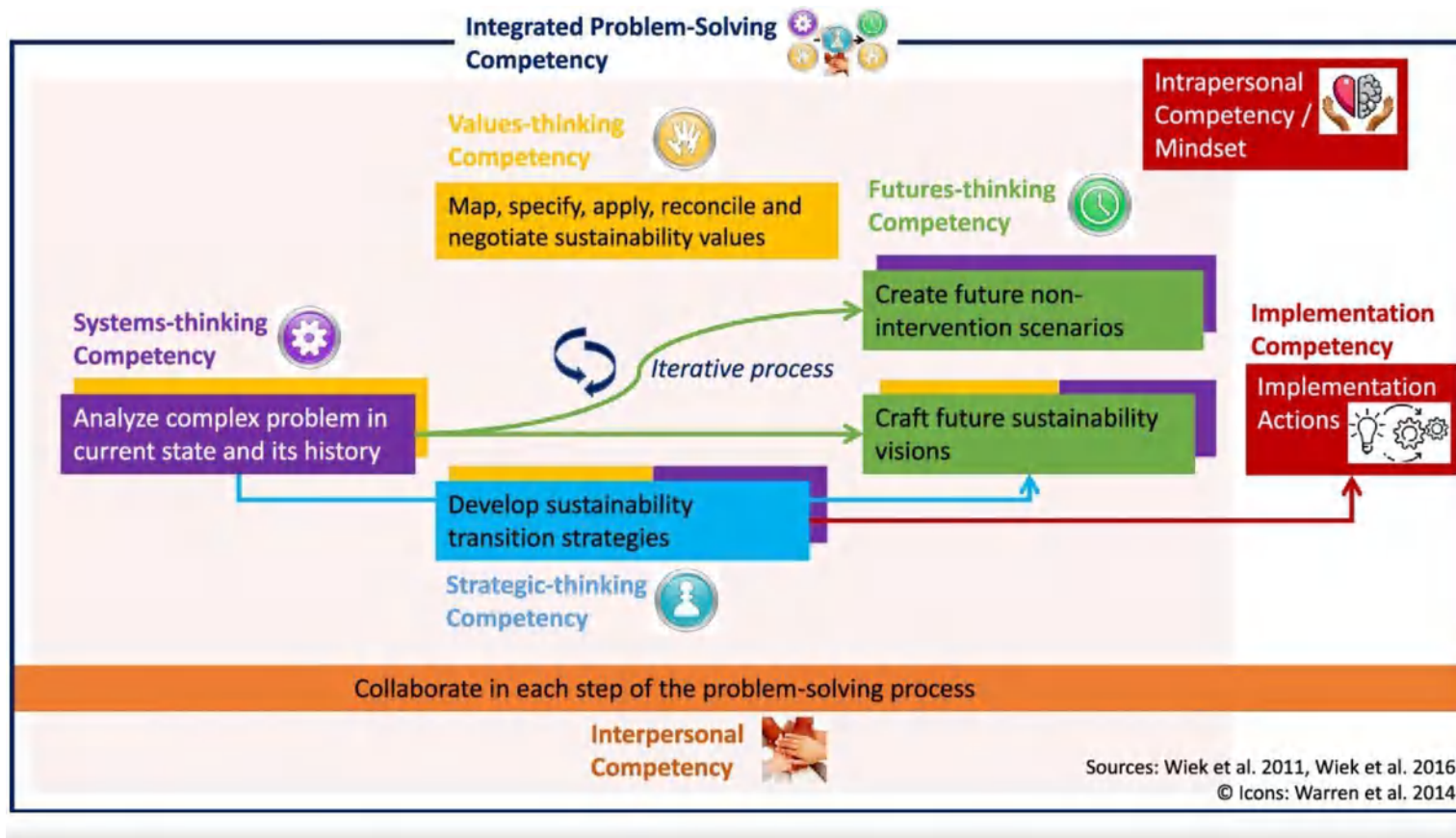


Fig. 3 Refined framework, building on the key competencies synthesized from the literature (Wiek et al. 2011; icons credit: Warren et al. 2014), visualizing in red boxes the additionally proposed competencies while... Expand

Mission statement – practical implementation

❖ **interdisciplinary modules**

(Introduction to sustainable development – mandatory)

❖ **Student projects**

(project workshops: permaculture and gender & climate, innovative learning & teaching projects - elective)

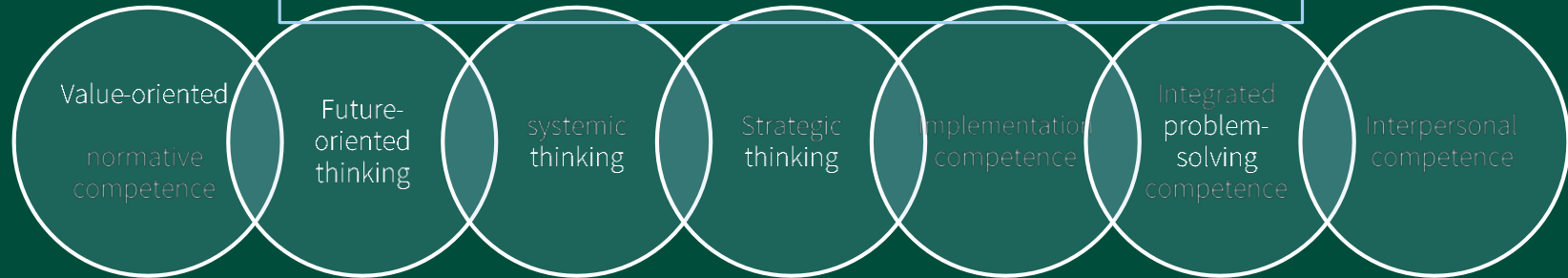
❖ **Practice- and project-oriented modules**

(the Climate Duel, service learning - elective)

Introduction to sustainable development



Impart key competencies



LECTURE

Lecturers of the HNEE

GROUP PROJECTS

Mentors and

EXAM

PRESENTATION OF GROUP WORK
(80%)

GROUP PROCESS EVALUATION
TOGETHER WITH STUDENTS (20%)

Project workshops

Definition

- Peer-to-Peer (from students for students)
- University-wide, department-wide, cross-thematic
- Non-university network (NGOs, Civil Society)
- Consideration of ecological and sociological aspects
- Project development with social and methodological competence



Participation

- All students of the HNEE (from the 2nd semester)
- successful participation (incl. examination) = 6 ECTS (one-time)



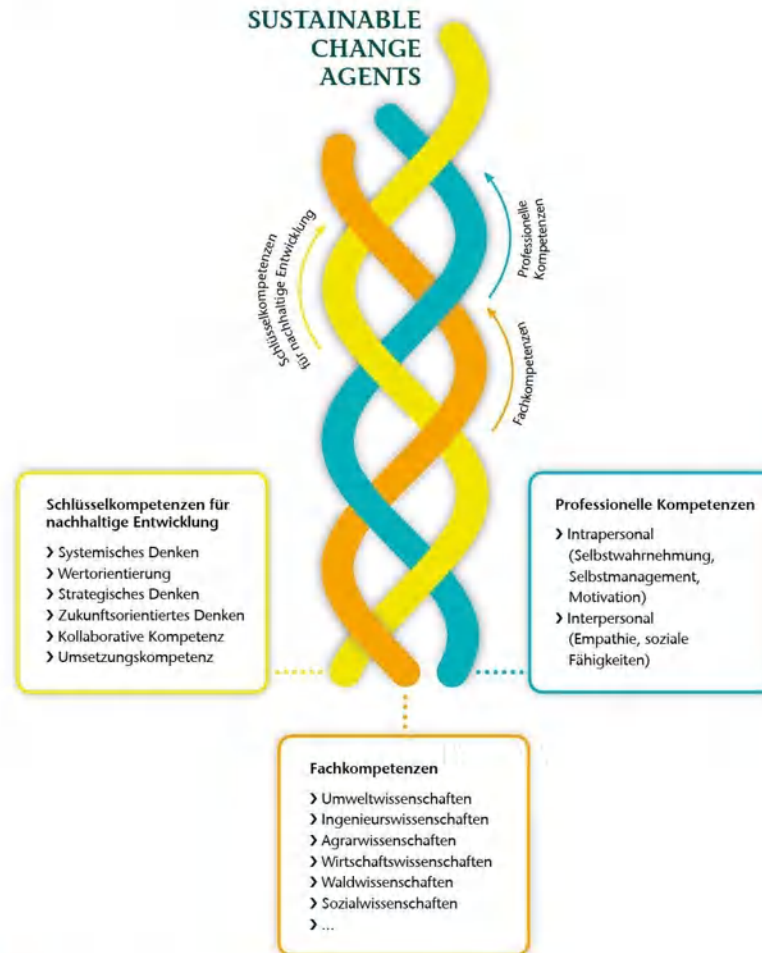
Our current project workshops

- Since 2016: Permaculture
- Since 2021: Gender & Climate
- Starting 2022: Common Good Economy



Nachhaltigkeit ist unser Kern.

Bildungsinnovation „Eberswalde DNA“ für die Nachhaltigkeitstransformation



Transformation of evaluation and assessment in higher education

- Our goal/urgency is to evaluate **competencies!**

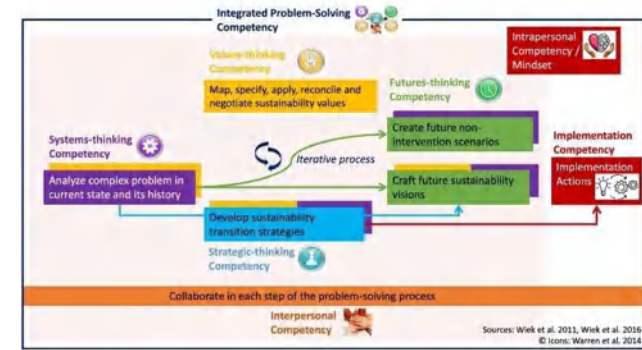


Fig. 3 Refined framework, building on the key competencies synthesized from the literature (Wick et al. 2011); icons credit: Warren et al. 2014). Visualizing in red boxes the additionally proposed competencies. Expand.

- **BUT** the characteristics of capabilities and competencies are very complex and diverse – difficult to measure
- Shift from quantitative to qualitative evaluation (peer-review, focus groups, interviews)





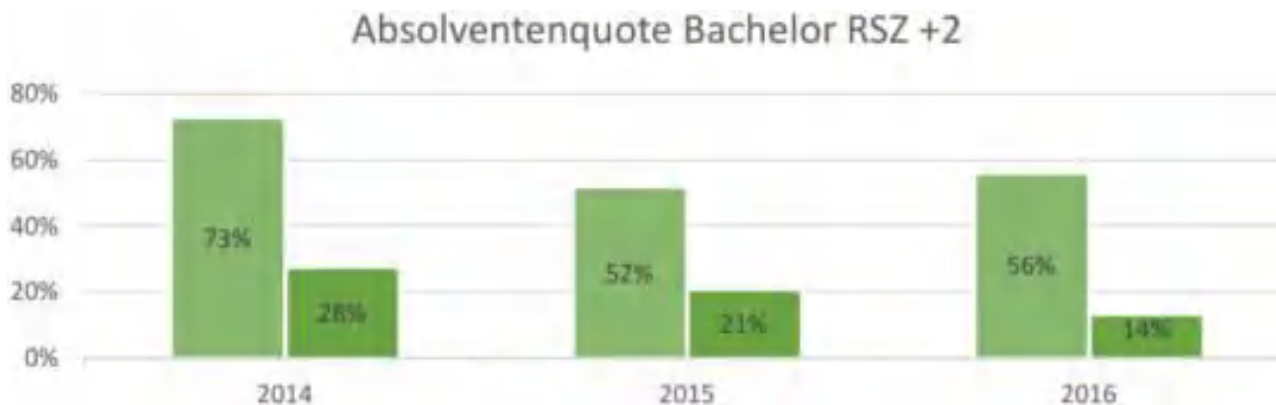
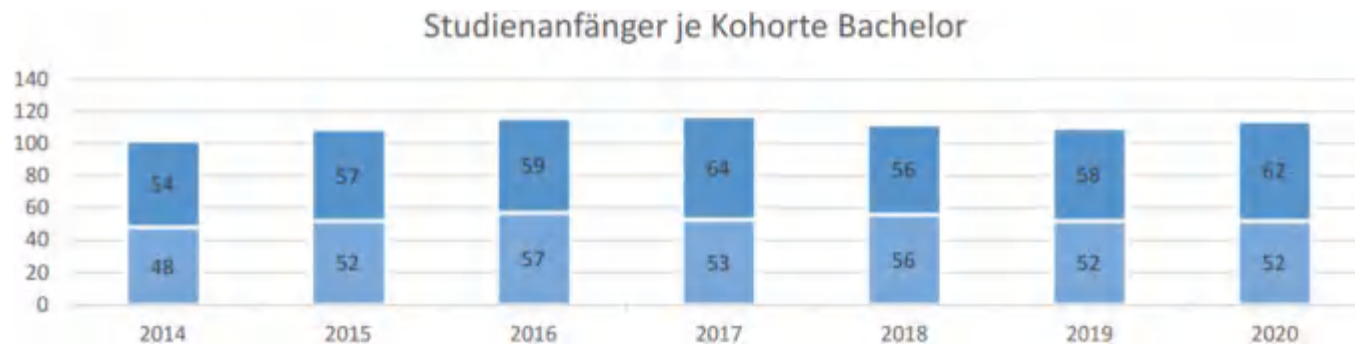
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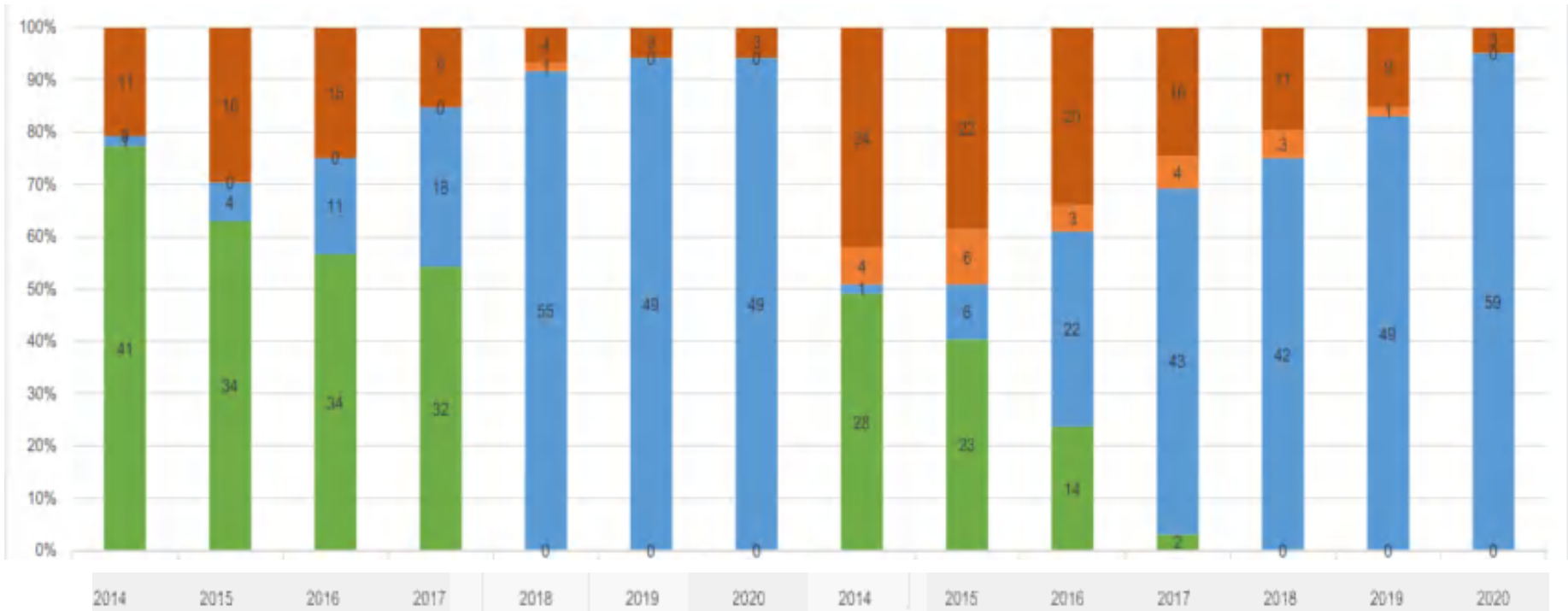
Thank you for your time and interest!

Statistics and data management - exemplary data

Study progress statistics (since 2020)



Aggregated data by cohort – exemplary data



More important than statistical data = qualitative explanation of the data

Semester structure & administration

Summer & winter term

- 16 weeks lecture period
- 4 weeks examination period (July to beginning of August/ February)
- automatic registration for all examinations depending on course selection
- **no official comprehensive 2nd examination period** – but all examinations take place in the summer and winter term

Module/ course selection

- for the winter term = July
- for the summer term = January

Modules & course administration

- Generally 6 ECTS/ module
 - 1 ECTS = 25-30 h workload
- Modules can consist of different courses and types
 - Lecture + seminar/ Lecture + practical exercise/ seminar + practical exercise
- Modules can consist of different examinations
 - Oral exam, test, group presentation

Types of Modules	Administration
Obligatory/ mandatory	automatic registration via campus management system
Elective	students can choose between different modules within the selection period winter term first week of July/ summer term last week of January
Optional	students can choose between different modules which are not part of the curriculum and will not weight into the final mark

Our course structure

Main course forms at the university

course forms	Evaluation questionnaire
lecture	✓
exercise	✓
seminare	✓
practical exercise	✓
project	✓
language course	✓
excursion	✓
e-Learning	x

Standard evaluation

Theme	Rotation	Responsible
<i>first semester evaluation</i>	Winter term	Press & Public Relation
<i>course evaluation</i>	Winter/ Summer term	QM & Faculties
<i>qualitative semester feedback</i>	Winter/ Summer term	QM & Faculties

Theme	Rotation	Responsible
<i>alumni survey</i>	Every 2 years	Alumnimanagement
Nicht-Annehmerbefragung	long term every year	Student Advisory Service

Lecture evaluation



Why do we evaluate?

Quality control requirements should be determined in conformance with government regulations or accreditation requirements

- Binding agreement for all universities to constantly evaluate the quality of lectures, seminars and study programmes (BbgHG, § 25)
 - **The Goal:** to ensure, measure and monitor a certain quality (with regard to content and organisation)
 - universities are required to manage the evaluation process with an internal statute → evaluation statute HNEE since 2011 – **new since Nov. 2017**
- during our accreditation processes all study programmes are reviewed with regard to appropriate quality management tools and processes

Evaluation: course selection & period

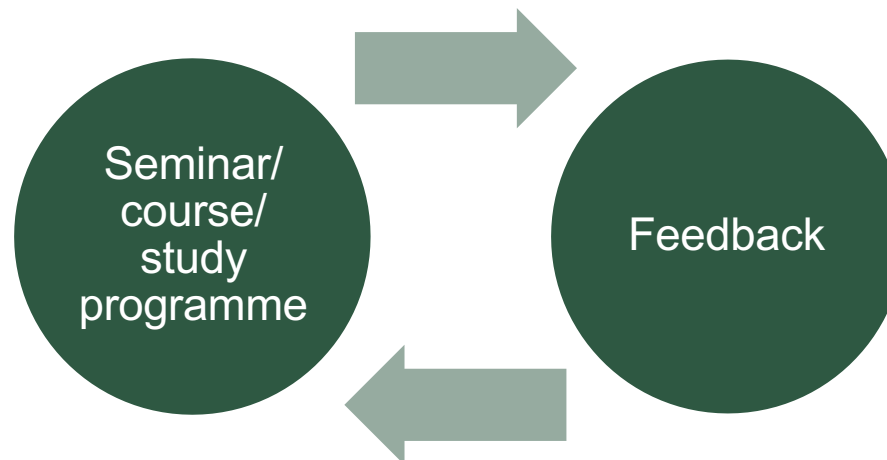
- selection of courses = Consultant for organisation & quality → Deans
 - **Every course** should be evaluated **at least every 2 years**
 - BUT every lecturer should have **one course every semester**
 - No student should evaluate more than 5 courses/ semester
 - Evaluation takes place during the winter and summer term before the last course of the module → at the latest **14 days before the examination period starts**
- **Evaluation dialogue between lecturers and students is intended**
- **Direct feedback dialogue to:**
- adress certain issues with the whole group
 - discuss solutions together

Evaluation: data privacy

- Reglementation according to:
 - EU Data Protection Act (March 2018)
 - Data Protection Act Brandenburg
 - Evaluation statute of HNEE (Nov. 2017)
 - Reporting of results = only for the lecturers and the relevant Dean
 - Lecturers are obligated to discuss the results during a feedback dialogue with the students
- „Theoretical reglementation and practical implementation“**
- If necessary or desired the lecturers and the Deans can evaluate the performance and results as well e.g. to develop target agreement

Lecture evaluation

Options for student Feedback – depends on the system you choose



Feedback

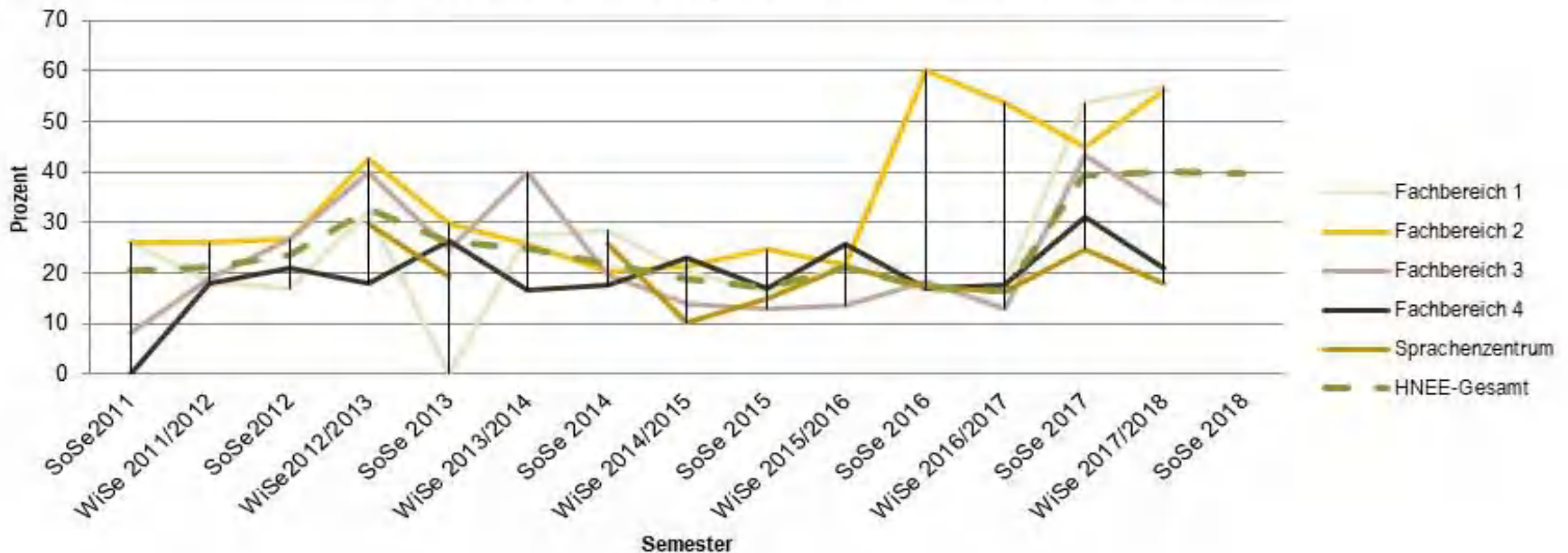
- directly with professors/ administrators
- via a third party, e.g. Dean of faculty, Students' Union
- via an online evaluation software

Implementation of the evaluation tool

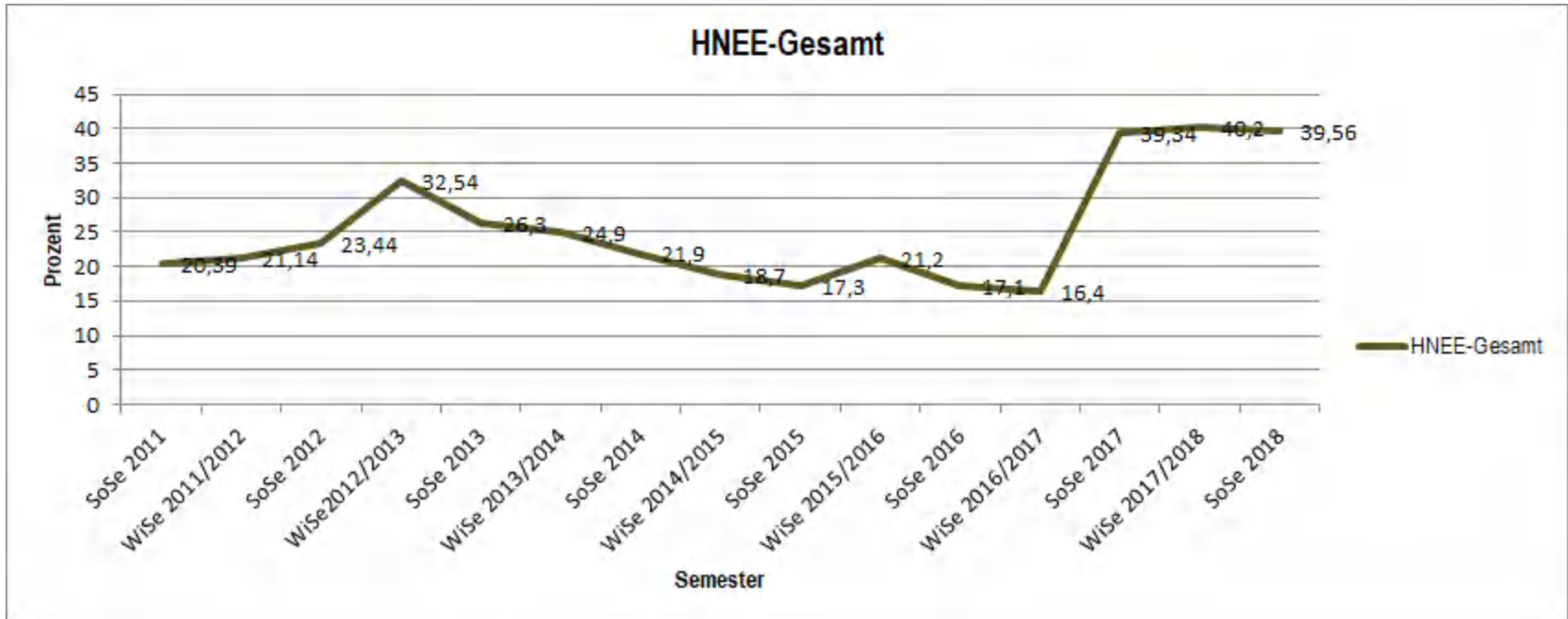
Beginning in 2016 (Pilot project at the faculty 2)

- From online evaluation (during free time) to Paper & Pencil evaluation (in the course)
- Higher return rate (Rücklaufquote)

Rücklaufquoten der Lehrevaluierungen
an der HNE Eberswalde je Fachbereich und HNEE-Gesamt



Return rates



Questionnaires for quantitative evaluation


Quantitative analysis

- unitary questionnaires for all faculties
- Online and Paper & Pencil

Questionnaires for:

- Lecture
- Seminar
- Practical exercise
- Project
- Excursions
- (Project/ company) internships
- Language courses

Languages: German and English

EvaSys	Questionnaire for lecture [Stand: Jan. 2018]	Electric Paper			
					
Bitte so markieren: <input type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> Bitte verwenden Sie einen Kugelschreiber oder nicht zu starken Filzstift. Dieser Fragebogen wird maschinell erfasst.					
Korrektur: <input type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/> Bitte beachten Sie im Interesse einer optimalen Datenerfassung die links gegebenen Hinweise beim Ausfüllen.					
Hier folgt der individuelle Text pro Fachbereich z.B.					
Dear Students, Your feedback on classes is very important to us. To ensure a high participation rate and thus a meaningful response, we have introduced a new evaluation process at the XY faculty. We would be delighted if you could take a few minutes to answer the following questions. The anonymous questionnaires will then be collected and submitted for evaluation.					
Thank you very much for your support. Yours, XY					
1. Personal details					
1.1 I am studying ...	<input type="checkbox"/> LaNu <input type="checkbox"/> OeAM	<input type="checkbox"/> OeLV <input type="checkbox"/> SNM			
1.2 I am in the ... semester	<input type="checkbox"/> 1 <input type="checkbox"/> 4 <input type="checkbox"/> 7	<input type="checkbox"/> 2 <input type="checkbox"/> 5 <input type="checkbox"/> Higher			
	<input type="checkbox"/> RuN <input type="checkbox"/> Other	<input type="checkbox"/> 3 <input type="checkbox"/> 6			
2. Didactics questions					
	Strongly agree	Agree	Disagree	Strongly disagree	No answer
2.1 The lecturer's/lecturers' classes were clearly organised.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2.2 The classes were held based on a clear structure.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2.3 The resources provided (literature, slides, handouts ...) are used in such a way that they help me learn the material.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2.4 The examination requirements were/are presented clearly during the semester.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2.5 The examination topics were/are covered sufficiently in the classes.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Questions on the working environment					
3.1 The class was held in a constructive learning environment.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3.2 The lecturer(s) responded adequately to questions and requests for debate.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3.3 I have/had opportunities to consult the lecturer(s) during the lecture.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Innovative teaching and learning – project workshops



Central support mechanism

Goal: support of new learning and teaching methods

Funding period: Term of the university contract (until 2023)

"Innovative teaching and learning formats" include:

- Project/ problem based learning
- Research learning
- Media-based learning (e.g. E-Learning, MOOCs, OER)
- **NEW:** focus of interdisciplinary work

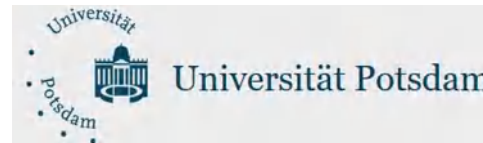


Networks and activities – political level



Working group: Quality of teaching

Ministry <--> Vice presidents

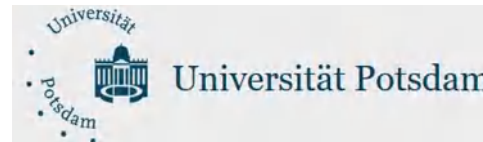


- **Strategic development**
- **Study progress statistics**
- **Online examination opportunities**

Networks and activities – operational level



Network of all universities in Brandenburg



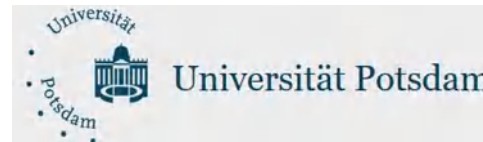
Start-Me-UP-Programme for all new appointed professors

Workshop programme for all teaching staff

Networks and activities – operational level



Network of all universities in Brandenburg



Workshop Programme

- Teaching and learning methods
- Individual development
- Coaching of students
- Examination management and grading
- E-learning

Agenda for 2022 +n

- Further **practical implementation** of the mission statement in the faculties and study programmes – **Eberswalde study model**
- **Development of data based quality management**
(linkages between evaluation and study progress statistics, early warning system)
- Introduction of further qualitative methods





**Eberswalde University
for Sustainable
Development**

Connecting with Nature for the Benefit of Mankind – since more than 190 years

Global Change Management (M.Sc.)

Fostering sustainability transformation through postgraduate programmes

Christoph Nowicki
Coordination & Development
Centre for Econics and
Ecosystem Management
Faculty of Forest & Environment





**Eberswalde University
for Sustainable
Development**



Centre for Economics and
Ecosystem Management

Global Change Management (M.Sc.)



**Munich Re
Foundation**
From Knowledge
to Action



**Eberswalde University
for Sustainable
Development**



**Centre for Econics and
Ecosystem Management**

Centre for Econics and Ecosystem Management



Learning from nature: bionics

Bionics

the process of learning
from nature *in the field
of engineering and
construction*

(Werner Nachtigall)



Lotus in Shanghai Botanical Garden, China (Photo: P. Ibisch)



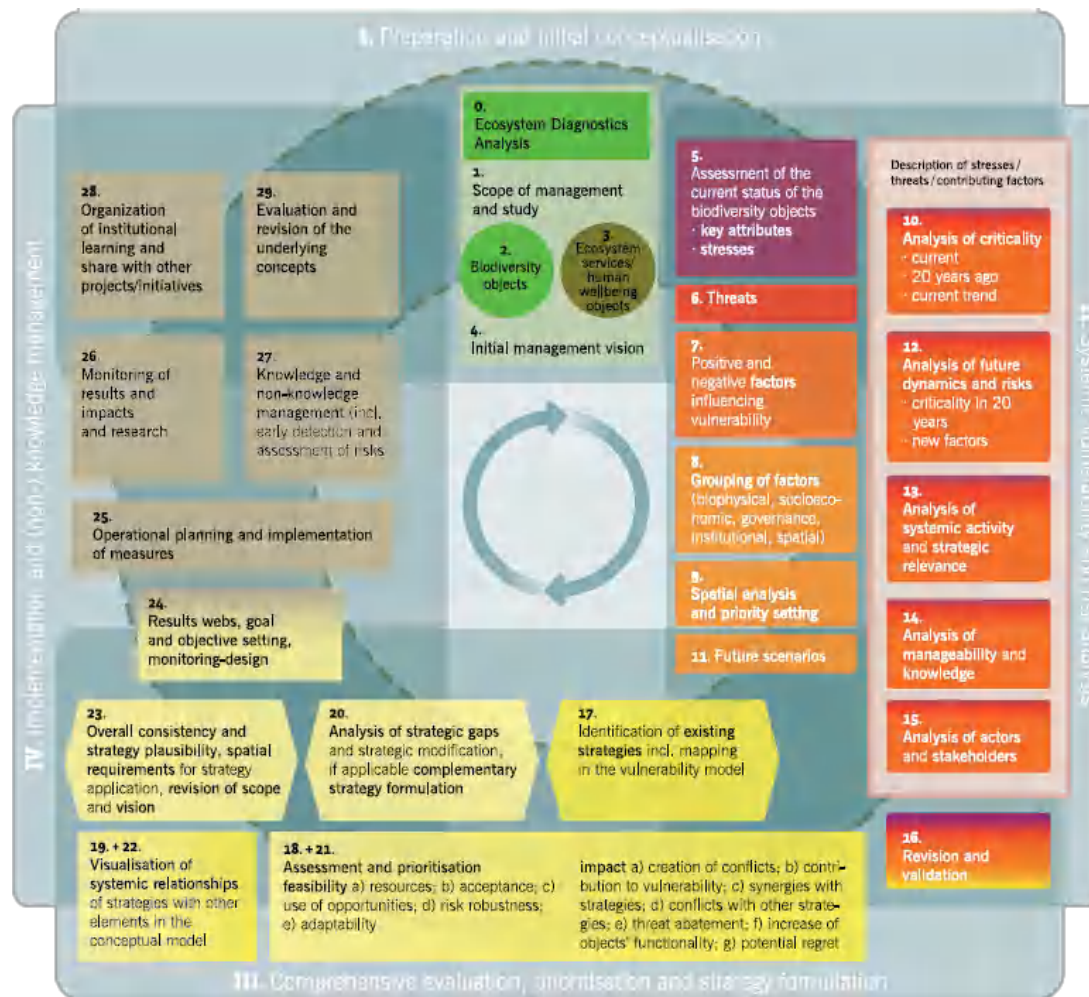
Centre for Econics and Ecosystem Management



***Econics* promotes the mimicking of ecological system dynamics and functioning for an improved ecosystem management and functioning of socio-economic systems as a gateway towards sustainable development**



Conceptual framework: MARISCO



Adaptive Management of vulnerability and RiSk at COnservation sites

An ecosystem-based approach for risk-robust and adaptive conservation of biodiversity





China



Russia



Guatemala



Albania



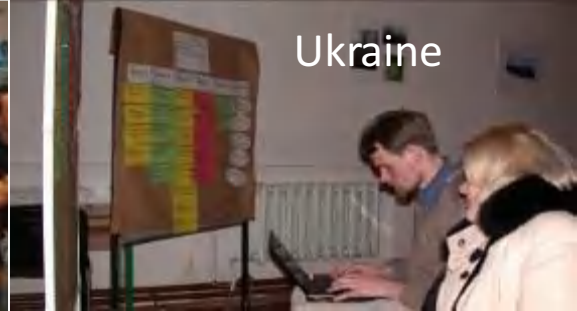
Peru



England



Costa Rica

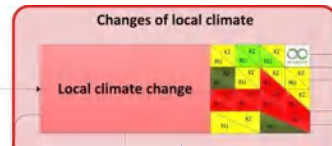


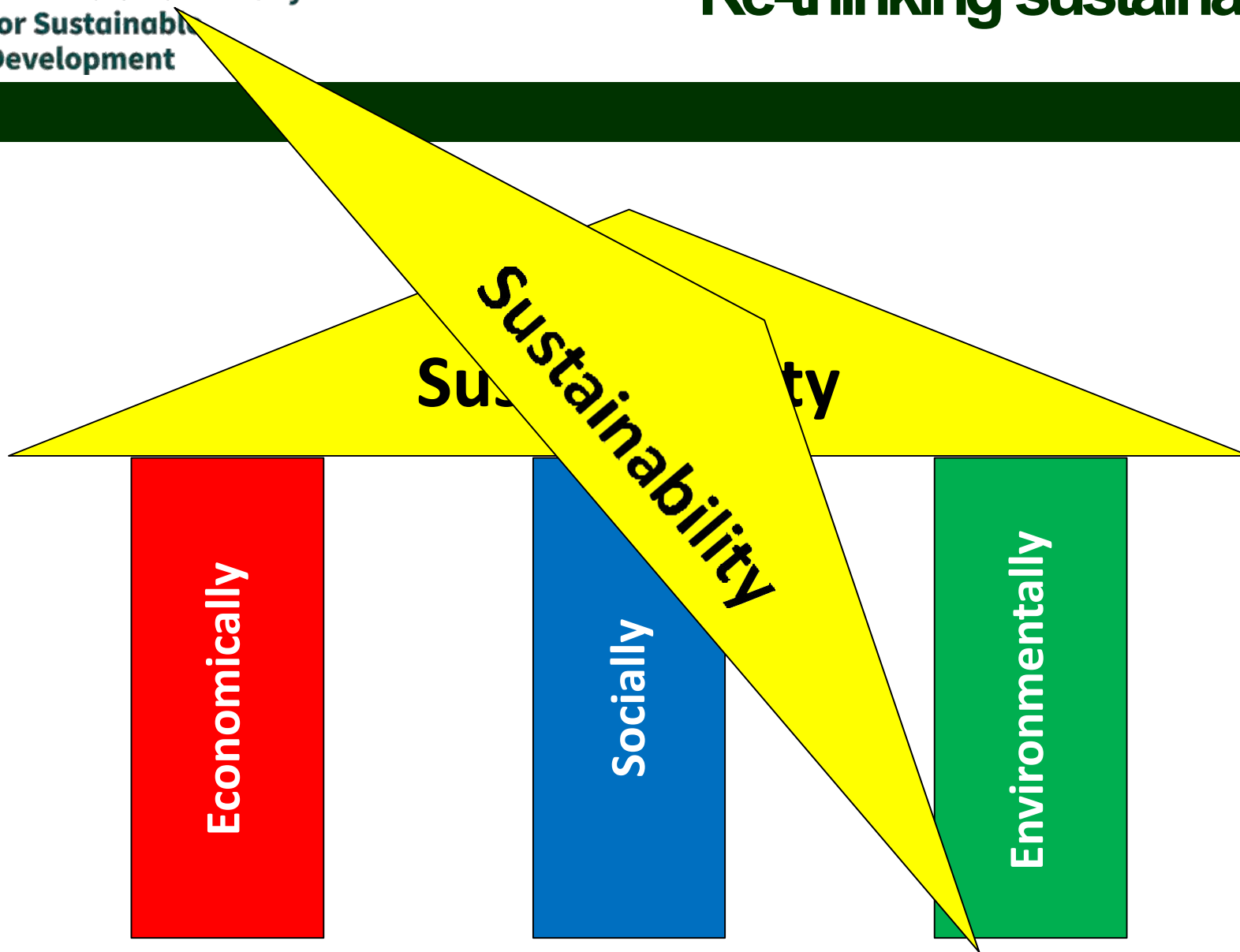
Ukraine





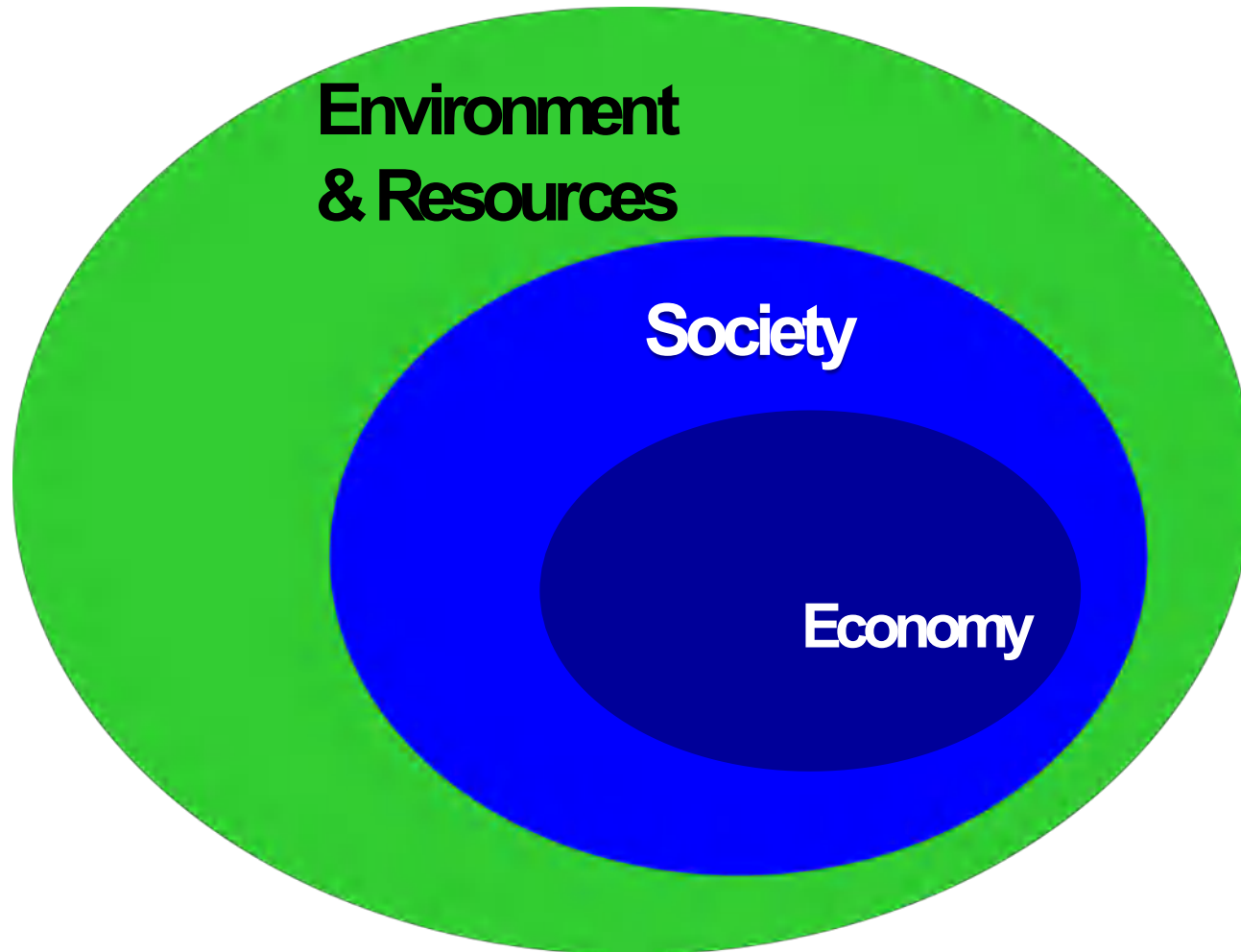
Sharing and mapping knowledge in a participatory way







Sustainability as an overarching topic of the university and all study programmes



Global ecosystem

- Atmosphere
- Biosphere
- Hydrosphere
- Pedosphere

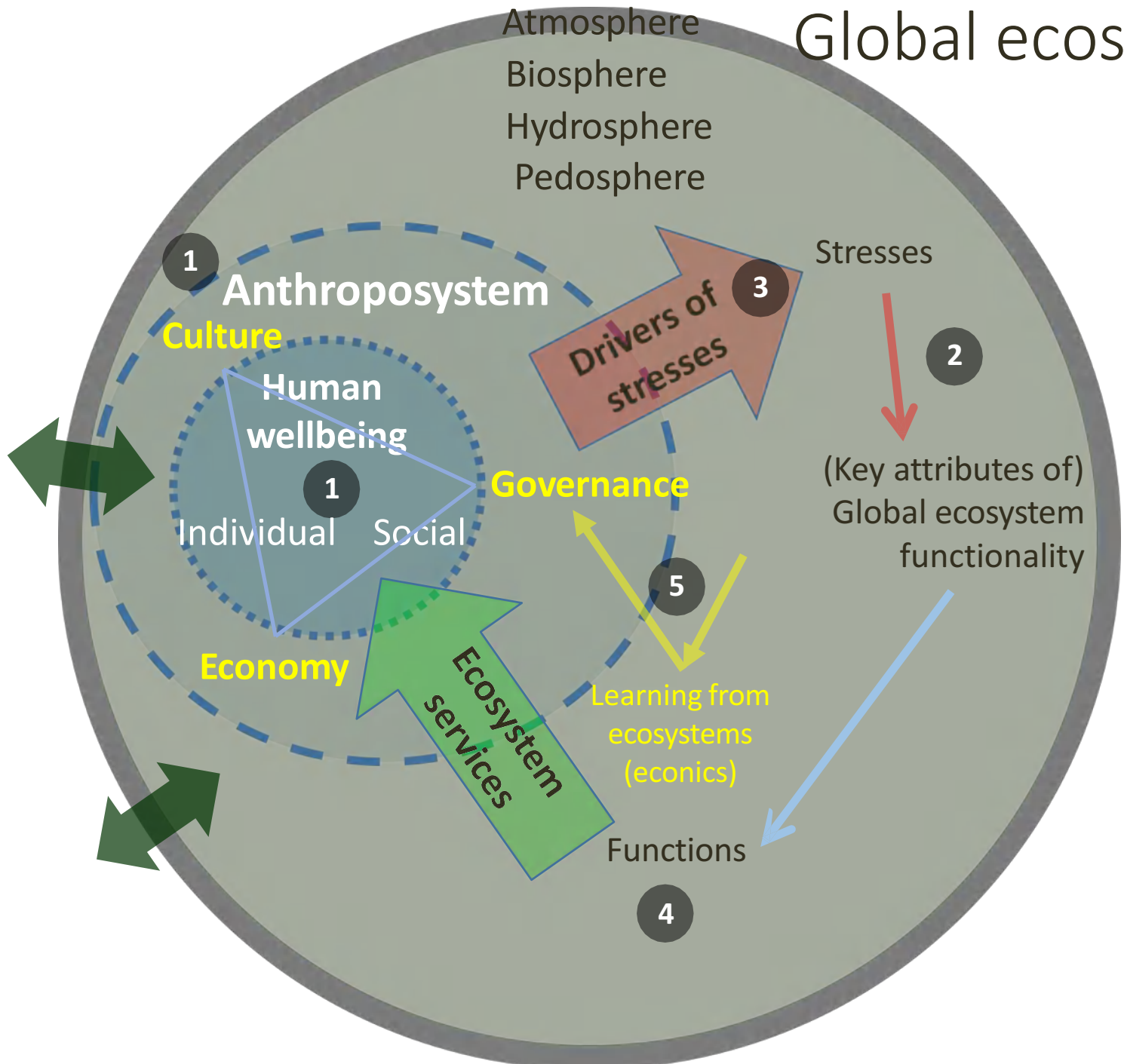
**Environment
& Resources**

Society

Economy



Global ecosystem



Curriculum

incoming

outgoing

1. Semester

- 1 • Human and nature wellbeing
- 2 • Fundamentals of systems functionality & change
- 3 • Drivers of stress to systems functionality and root causes

2. Semester

- 4 • Strategies for change and transformation
- 5 • Implementation of change management

3. Semester

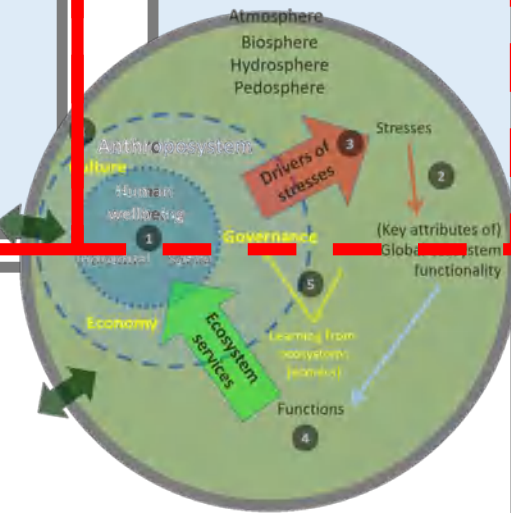
- Research project
- Internet Based Research Colloquium

4. Semester

- Master thesis colloquium
- Master thesis & defence

Broad range of elective modules:

- Global Change and Development (in cooperation with GIZ)
- Natural Resource Management in Transformation Countries
- Systems leadership and societal transformations
- Carbon sequestration and accounting
- Fundamentals of measurements and modelling
- Earth System Analysis and Stewardship (in cooperation with PIK)
- Transformation Pioneers
- Academic writing and presenting
- etc.





**Eberswalde University
for Sustainable
Development**

Teaching, co-teaching, experiencing, partnering, learning





**Eberswalde University
for Sustainable
Development**

Building complex conceptual models - analysing risks and criticality





Partnering: increasing resilience through networks



- Check out the R.S.C Network
- Eberswalde University for Sustainable Development
 - Kansas Wesleyan University
 - Principia College
 - Roosevelt University
 - The Evergreen State College (Tacoma Campus)
 - Paul Quinn College
 - Western Colorado University
 - Northern New Mexico College
 - Paul Smith College
 - Tuskegee University





GCM-Alumni – our indicators...

NGOs

- Germanwatch, NABU, WWF, Climate-Alliance Germany, Bosch-Foundation, Munich Climate Insurance Initiative, ...

Public agencies

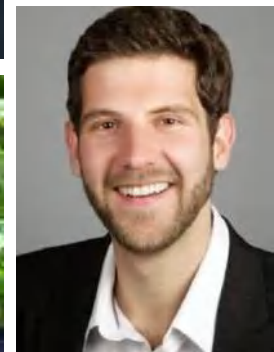
- Federal Environment Agency (UBA), Magistrate of the University City of Marburg (for climate change), Regional Agency for Environment and Geology, ...

Business

- GIZ (Development Advisor for GIS), Patagonia (Social and Environmental Responsibility Regional Manager), Expert Agency Wind on Land (renewable energies), Arepo Consult, ...

Universities/Research institutions

- PIK (IPCC WG2 Chapter Scientist), HNEE (scientist at HNEE), Centre for Economics & Ecosystem Management, University of Bremen, ...





GCM-Alumni – our indicators...



MCII wins the Momentum for Change Award

On 12 October 2017, the Munich Climate Insurance Initiative (MCII) won the prestigious 2017 Momentum for Change Award for its efforts to bring key actors together to address climate risks and poverty by implementing climate risk insurance for vulnerable people in developing countries. Under the auspices of the project "Climate Risk Adaptation and Insurance in the Caribbean" which is part of the

News archive

Go to the last news [\[HERE\]](#)





**Eberswalde University
for Sustainable
Development**

Connecting with Nature for the Benefit of Mankind – since more than 190 years

Global Change Management (M.Sc.)

Fostering sustainability transformation through postgraduate programmes

**Thank you
for your
attention!**





M.A. Education- Sustainability- Transformation (part-time study)

by Prof. Dr. Heike Molitor




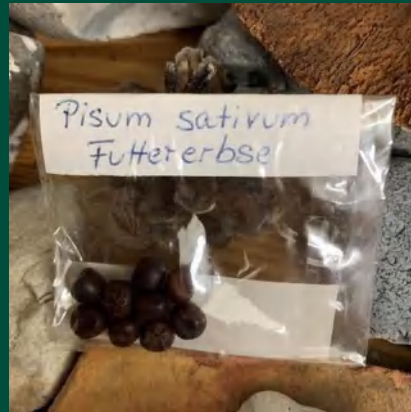

**Hochschule
für nachhaltige Entwicklung
Eberswalde**

Foto: BMBF:



Agricultural
technical
assistant





Agenda

- Introduction
- **Education-Sustainability-Transformation**
- Methods of ESD and Reflection

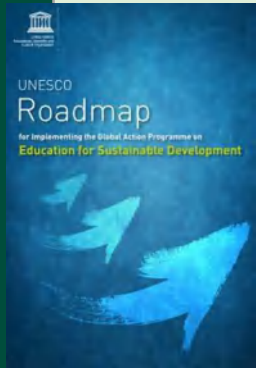


Agenda

- Introduction
- Education-Sustainability-Transformation
- Methods of ESD and Reflection

2030
↑
2020
2019
2015
2014
2005
2002
1992

ESD for 2030
Education for Sustainable Development: Towards achieving the SDGs



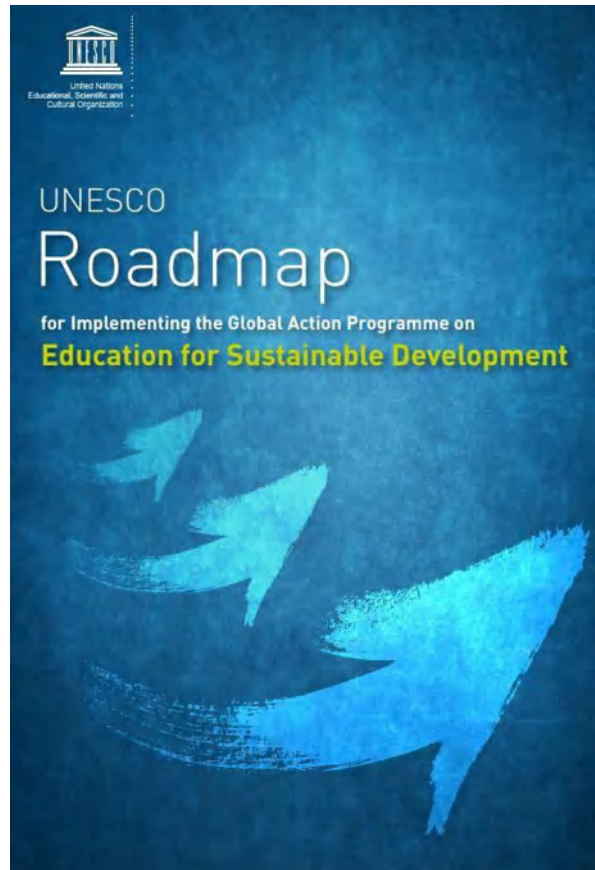
Global Action Program on Education for Sustainable Development (GAP)



UN-Decade of Education for Sustainable Development

UN-Conference on Environment and Development in Johannesburg

UN-Conference on Environment and Development in Rio



<https://sustainabledevelopment.un.org/index.php?page=view&type=400&nr=1674&menu=1515>



https://www.bne-portal.de/bne/shareddocs/downloads/files/nationaler_aktionsplan_bildung-er_nachhaltige_entwicklung_neu.pdf;jsessionid=E401727511B29A1712FC9DC0A750BE19.live091?__blob=publicationFile&v=1



2030

2020

2019

2015

2014

2005

2002

1992

ESD for 2030
 Education for Sustainable Development: Towards achieving the SDGs

Global Action Program on Education for Sustainable Development (GAP)

UN-Decade of Education for Sustainable Development

UN-Conference on Environment and Development in Johannesburg

UN-Conference on Environment and Development in Rio



Agenda 2030 – 17 Sustainable development goals



UNESCO Roadmap „ESD for 2030“



UNESCO Road map – ESD for 2030



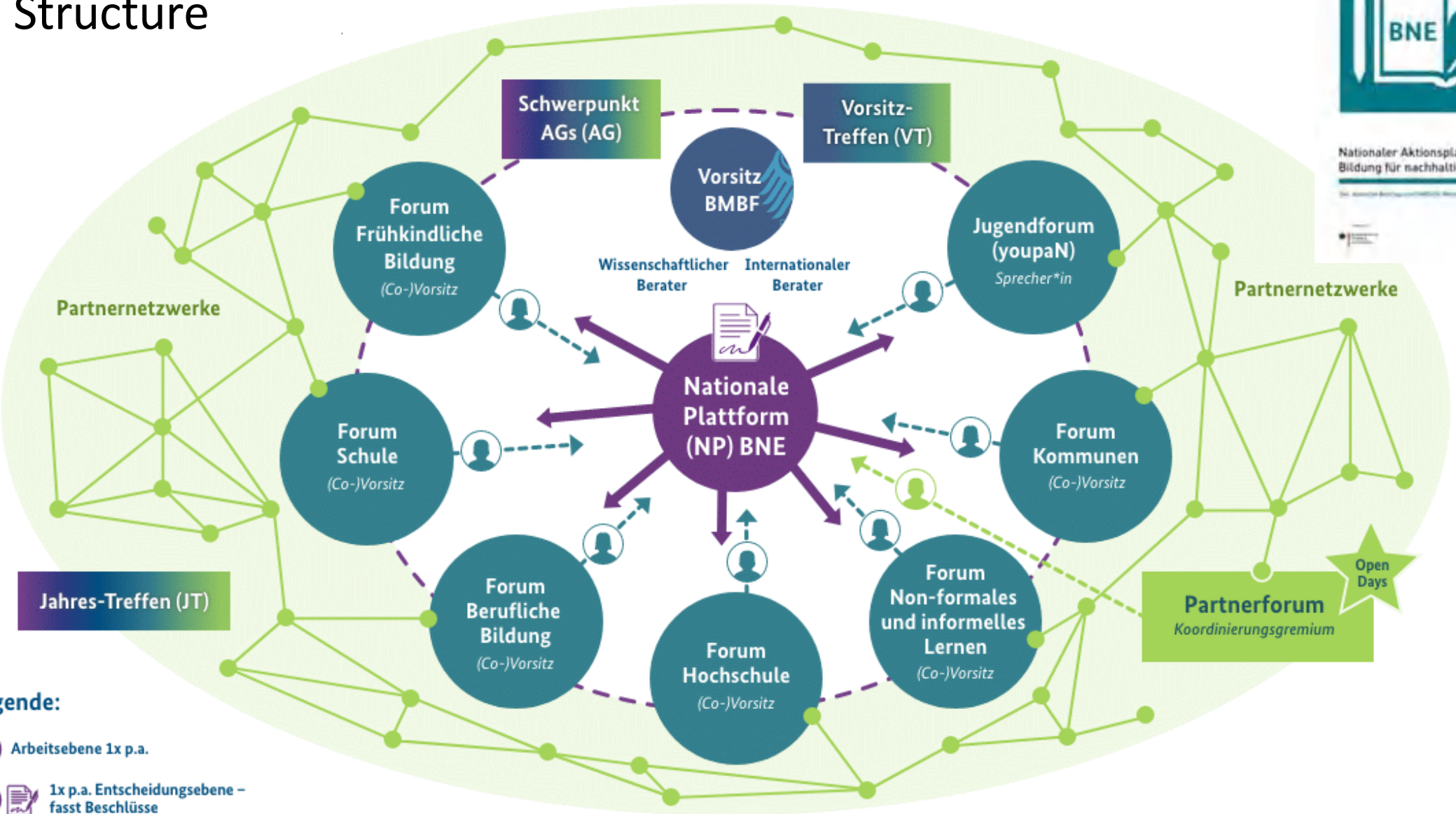
- To encourage learners to become **change agents**
- who have the knowledge, means, willingness and courage to take transformative action for sustainable development,
- **learning institutions need, themselves, to be transformed.**

Structure



Nationaler Aktionsplan
Bildung für nachhaltige Entwicklung

Das Bundesministerium für Bildung und Wissenschaft



Legende:

- NP Arbeitsebene 1x p.a.
- NP 1x p.a. Entscheidungsebene – fasst Beschlüsse
- NP 1x p.a. Arbeitsebene
- F 3-4x p.a.
- AG Freie Taktung
- JT 1x p.a.
- VT 2x p.a.
- empfiehlt Schwerpunktthemen
- entsendet (Co-)Vorsitzende / Sprecher*innen, liefert Vorschläge / Input für Stellungnahmen / Expertise





Agenda

- Introduction
- **Education-Sustainability-Transformation**
- Methods of ESD and Reflection

90 ETCS – 5 Semester



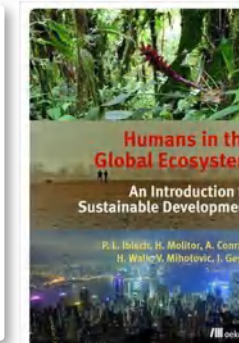
Distance and online learning –
one weekend per module

Starting point:
September 2020



Fotos: T. Stapel

Master of Arts



fees

1. - 4. Semester
2225 EUR= 8900 EUR

5. Semester
1750 EUR



Fotos: T. Stapel

Our students

- NGOs
- Schools
- Universities
- Foundation
- Administration
- Museum
- Library
- ...














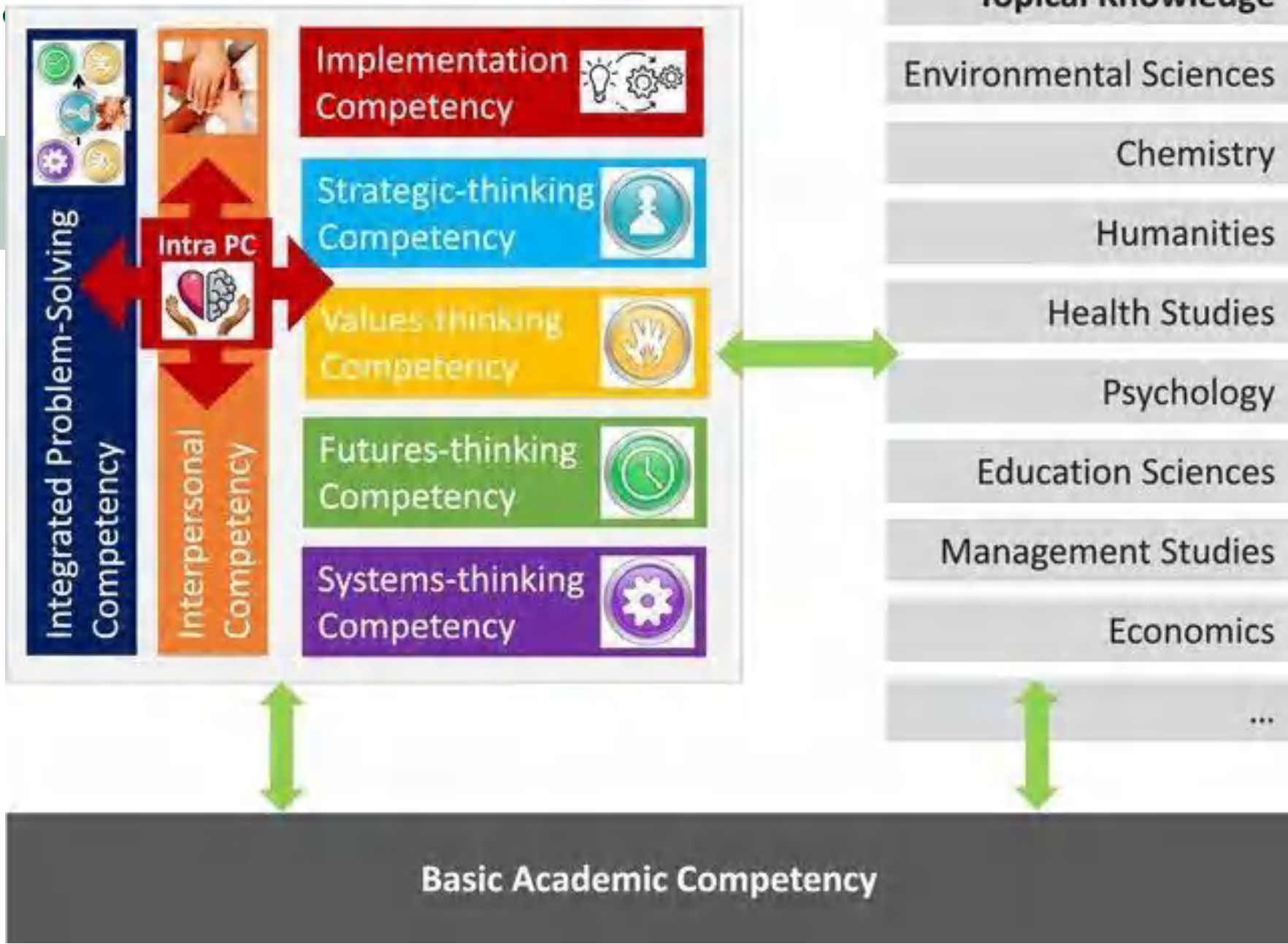
1	 Modul 1: Introduction Sus	 Modul 2: Introduction educational science	 Modul 3: Environmental Psychology
2	 Modul 4: ESD	 Modul 5: Global Learning	 Modul 6: ESD-project Planning Implementing Reflection/ Evaluation
3	 Modul 7: Communication	 Modul 8: ESD in the community - networks	
4	 Modul 9: Education marketing	 Modul 10: Research methods	
5	 Modul 11: Master thesis		



Foto:
Heike Molitor



Brundiers, K.; Barth, M.; Cebrián, G.; Cohen, M.; Diaz, L.; Doucette-Remington, S.; Dripps W., Habron, G.; Harré, N.; Jarchow, M.; et al (2020): Key competencies in sustainability in higher education – Toward an agreed-upon reference framework. Sustain. Sci. 2020, 16, 1-17.



Agenda

- Introduction
- Education-Sustainability-Transformation
- Methods of ESD and Reflection

Method diversity

- Scenario methods
 - Nature experience
 - Explorations
 - Experiments
 - Dialog
 - Role play
 - Service Learning
 - Design thinking
 - ...
- oriented towards the competences
and resources of the participants



Method



„more“ natur

„less“ natur



Results



Thank you
for your
attention !!!

Prof. Dr. Heike Molitor
hmolitor@hnee.de
www.hnee.de/molitor





The Biosphere Reserves Institute

Science in, for and with UNESCO Biosphere Reserves



Eberswalde University
for Sustainable
Development

Dr. Ana Filipa Ferreira
11.10.23, Eberswalde

Outline



The Biosphere
Reserves Institute



UNESCO
Biosphere



Master's course
Biosphere
Management



Graduate School



Research and
Transfer

The Biosphere Reserves Institute

- Established in 2019 as a scientific institution of the Eberswalde University for Sustainable
- Joint effort of professors from 2 HNEE
 - Landscape Management and Nature Conservation
 - Forest and Environment



BRI headquarters, Eberswalde

Mission

Our mission is to support UNESCO Biosphere Reserves in their transition towards being **model regions for sustainable**

UNESCO Biosphere Reserves



© UNESCO / delhambre

- Designated (and evaluated) by the UNESCO Man and the Biosphere (MAB) Programme
- Multifunctional landscapes
- Zoning scheme and functions
 - Core areas(s) – biodiversity conservation
 - Buffer zone(s) – research, education, etc.
 - Transition area – socio-cultural and economic development

The World Network of Biosphere Reserves

- There are currently **748 designated sites, in 134 countries**. They occupy a surface of almost the size of Australia
- About **275 million people** live in biosphere reserves worldwide
- Covers all major representative natural and semi-natural ecosystems
- Contributing to the realization of the **sustainable development goals**

UNESCO Biosphere Reserves



Co-management
and participatory

multiple
stakeholders



Learning
laboratories for

development



Conservation of
cultural values



Sustainable use of
natural resources

UNESCO Biosphere Reserves



Carpathians Biosphere Reserve

- Thinking the landscape in an integrated and collective way
- Conciliating human development with the conservation of biodiversity in a regional scale
- Providing local solutions to global problems

Mission of the Biosphere Reserves Institute

Our mission is to support **UNESCO Biosphere Reserves** in their transition towards being **model regions for sustainable**

How do we support biosphere reserves?



International Master's course

Biosphere Reserves Management
(BIOM)



Graduate School

Research in, for and with biosphere
reserves



Research Group

Biosphere reserves' research and
transfer

M.Sc Biosphere Reserves Management (BIOM)

*„Learning to manage people
and nature for a sustainable
worldwide!“*



M.Sc Biosphere Reserves Management

- Starting in 2020, it is the only existing English speaking
- Combines lectures and seminars with excursions and **practical experience in biosphere reserves**
- **Highly international:** 59 students from 5 continents and 24



Biosphere Park Wienerwald, Austria
Macin Mountains, Romania

BIOM - Curriculum

1st Semester

- Communication and teamwork for sustainable
- Political, legal and international context of UNESCO biosphere reserves
- Fundamentals of systems functionality and change
- Project management and innovation
- Approaches and tools for research and monitoring with
- Approaches and tools for research and monitoring with

2nd Semester

- Land use systems in the sociöecological and sociöeconomic context
- Governance, administration and management for biosphere
- Transformation and education for sustainable development
- Ecological effectiveness of biosphere reserves
- Nature tourism and cultural identity
- Stakeholder communication in biosphere reserves

BIOM - Curriculum

3rd Semester

- Research Project in UNESCO Biosphere Reserves (or
- Research Colloquium

4th Semester

- Master Thesis Colloquium
- Master Thesis & Defence



A total of **4 students** have already defended their master thesis on the topics of:
tourism (Tetiana Rudenko, Ukraine)

education for sustainable development (Prince Bonsu, Ghana)

Camili BR (Baris Öztürk, Turkey)

-Chorin BR (Irina Kirsanova, Russia)

Synergies BIOM & Biosphere Reserves Institute

- BRI coordinates BIOM, most BIOM professors are members of BRI (strong connection research – practice – education)
- BRI offers training opportunities to BIOM students via projects (e.g. TILLs) or inviting partners to the lectures
- BRI is an employer of BIOM students
- Student representatives are members of the BRI governance (Joint Commission) (integration of youth



Visit of Dr. Benno Böer, UNESCO New Delhi Cluster Office © AFFerreira

Graduate School

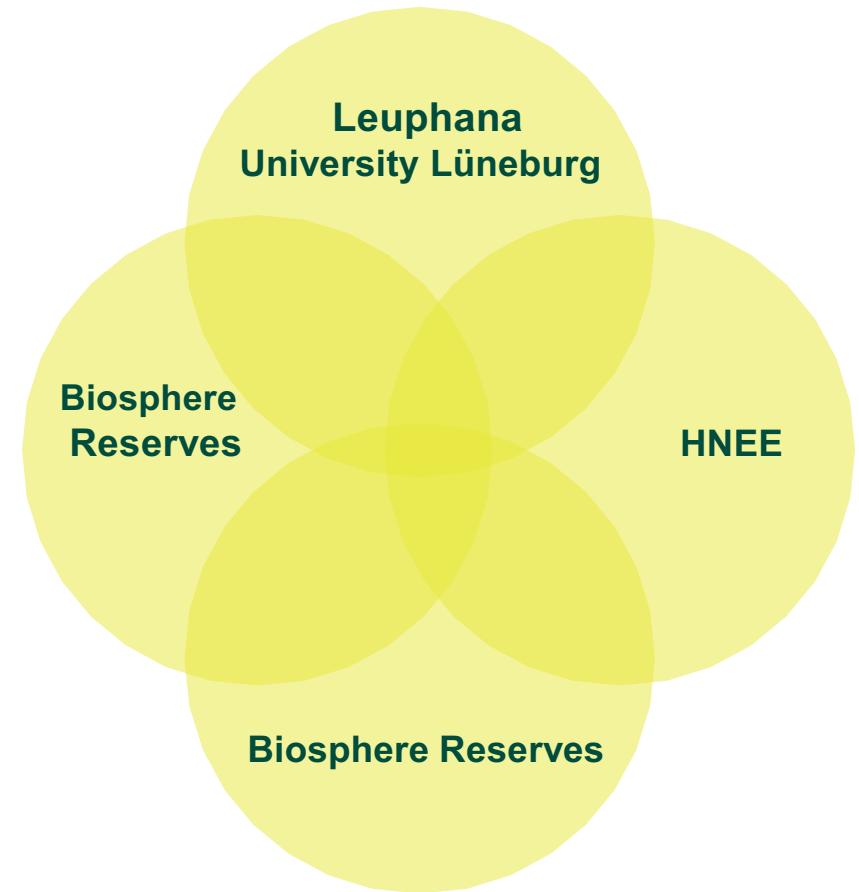
*„Research in, for and with
UNESCO Biosphere Reserves“*



© Janine Jargow

Graduate School

- Promotes research in,for and with biosphere
- Qualify PhD-students for a career in academia
- Contributes to create the framework conditions for high-level research in the HNEE and awarding of doctorates





Graduate School - Research

- About 8 PhD students funded (via BRI)
- 10 papers published in peer-reviewed journals
- Participation in many conferences, research



Sustainability innovations: a proposal for an analytical framework and its empirical application in the Schorfheide-Chorin Biosphere Reserve




Caroline H el ene Dabard^{1,2}  · Carsten Mann¹ 



Ecological Informatics
Volume 66, December 2021, 101442



Quantifying the mitigation of temperature extremes by forests and wetlands in a temperate landscape

Charlotte Gohr^{a, b} , Jeanette S. Blumr oder^{a, b} , Douglas Sheil^{c, d} , Pierre L. Ibisch^{a, b} 



Tourism Management Perspectives
Volume 43, July 2022, 101004






Characterising and identifying gaps in sustainability assessments of tourism - a review

Martin Balas^{a, b} , David J. Abson^b 

Insect Conservation and Diversity



SHORT COMMUNICATION  Open Access  

Random year intercepts in mixed models help to assess uncertainties in insect population trends

Fabio Weiss , Henrik von Wehrden, Andreas Linde

First published: 18 April 2023 | <https://doi.org/10.1111/icad.12644>

Editor/associate editor: Raphael K. Didham

Graduate School - Professional Development



PhD Colloquium



Writing Retreats



Courses



Coaching

Research Circle

„Coordinating research that responds to the pressing biosphere reserves and facilitating the transfer of



International Conference © Lucas Petersen

Transdisciplinary Projects



TILL, Schorfheide-Chorin Biosphere Reserve © N.M. Mnyamno

- TRANSECTS – Transdisciplinary Education Collaboration for Transformations in Sustainability
- International community of practice joining a diversity of partners and biosphere reserves

Africa



International Conference © Florian Reischauer

Organisation of conferences

- **International Conference Science and Research in, for and with UNESCO Biosphere Reserves** (Eberswalde, 16-20 May 2022)
- More than 100 early career researchers, BR managers and experts from 46 countries have participated
- Recommendations summarised in the **Eberswalde Declaration**, endorsed by the MAB Programme on the 20th of May 2022

Biosphere Reserves Institute - Governance

- **Joint Commission**—internal supervisory staff representation)
- **Advisory body**— external (*international*) BR'
- **Partners** (*transdisciplinarity*)
 - Michael Succow Foundation
 - Biosphere Reserves



Protocol with BRI Privilege Partners © Johanna Köhle

The Biosphere Reserves Institute – Sustainable Operations

- **We follow HNEE guidelines on sustainable operations**
 - Compensation of CO₂ emissions due to travelling
 - options and organic food
 - Organic, fair-trade trade coffee from local coffee roaster



Vegetable Box © Stefanie Albrecht

Electric vehicle © Michael Handelmann

In the Agenda

- Transects Program Institute (Oct. 2023)
- Designation as a UNESCO Category 2 Institute? (Nov.2023)
- Celebrations of the 2nd International Day of Biosphere Reserves (Nov.2023)
- International Workshop Research in European UNESCO Biosphere Reserves (Feb. 2024)

The Biosphere Reserves Institute and Sustainability - Summary



The Biosphere Reserves Institute contributes to sustainability in higher education through education, research and training on **model regions for sustainable development**



We foster **inter and transdisciplinary research**, contributing to resolve pressing social-environmental challenges by combining different knowledge systems and involving key stakeholders



We **reach beyond the university** by involving students, partners and biosphere reserves from all over the world, facilitating the dissemination of sustainability education throughout different countries and

Thank you!



filipa.ferreira@hnee.de

© Florian Reischauer



Sustainable Tourism Management and Climate Change

Prof. Dr. Wolfgang Strasdas

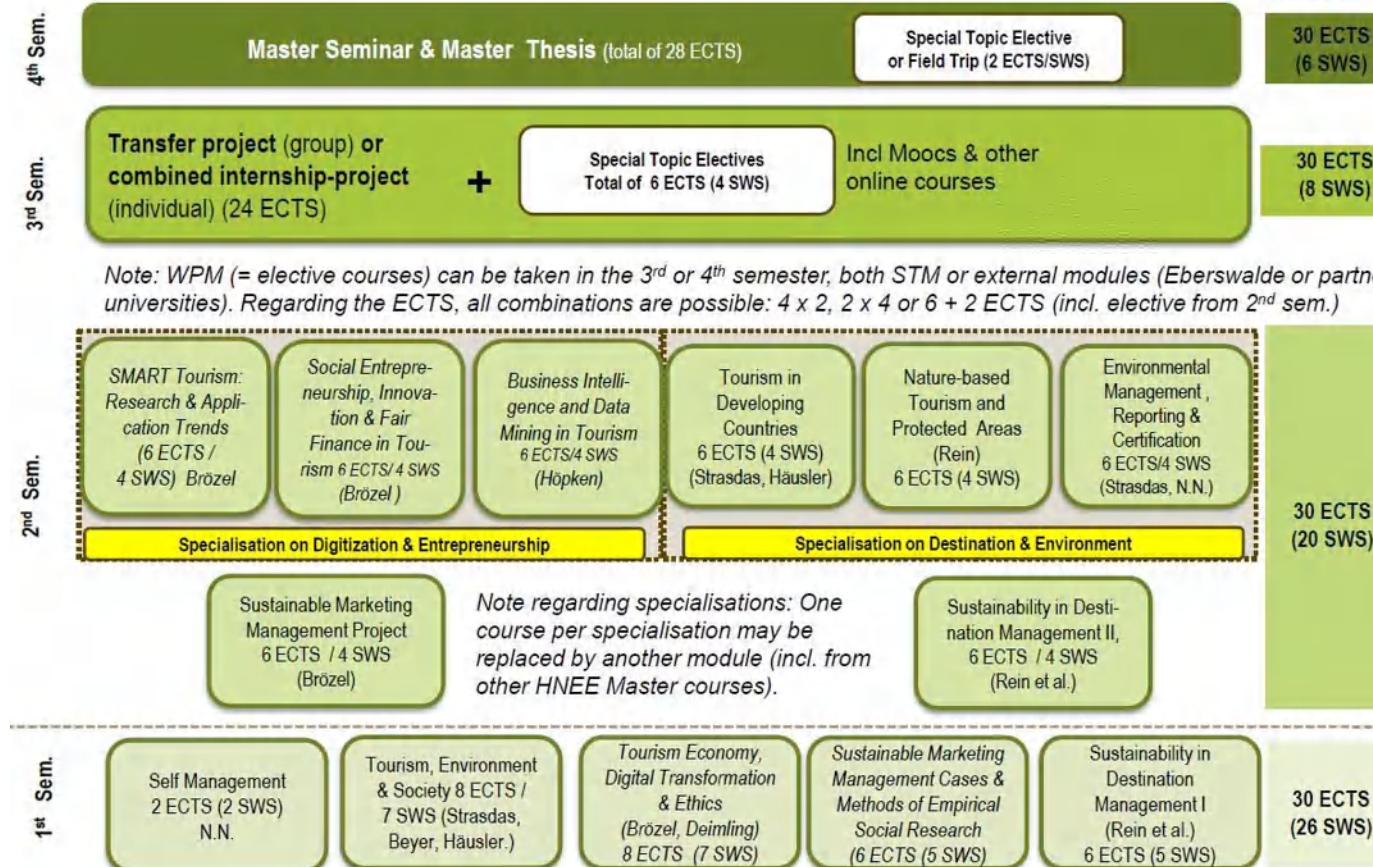
Master of Sustainable Tourism Management



Master of Sustainable Tourism Management

Curriculum Sustainable Tourism Management (M.A.)

Total:
120 ECTS
(60 SWS)



Admission requirements: B.A. or B.S. in Tourism Management, Tourism Economics or Tourism Geography; plus other degrees with a minimum of 30 ECTS of tourism or 6 months of tourism internship or practical experience (subject to individual assessment) ⇒ voluntary online course and tourism tutorial in 1st Semester

Centre for Sustainable Tourism



[EN](#) / [DE](#)

[ABOUT US](#) [PROJECTS](#)

Home

ABOUT US

The Centre for Sustainable Tourism (ZENAT) is an association of tourism experts at Eberswalde University for Sustainable Development. Above all, the work of the ZENAT includes the development and implementation of third-party funded projects as well as advanced education and qualification measures (such as seminars, workshops) for practitioners on various topics related to sustainable tourism.

[read more >](#)

PROJECTS

In recent years the members of ZENAT carried out a large number of projects on various topics of sustainable tourism management.

[read more >](#)

ADVANCED TRAINING

ZENAT offers advanced training courses on various sustainability topics. In addition, ZENAT members are engaged as lecturers, speakers and trainers in external education and training courses or in respective projects.



NEWS

09/2023

Sustainable Tourism Day of DZT:

ZENAT research, development & training projects (selection)



EU-funded projects

- **Unbalanced tourism development in European destinations („overtourism“)**
- **ICT for Sustainable Tourism Development** (Erasmus+ in 4 countries)
- **European Going Green 2030** (EISMEA: SME training in 6 countries)

Projects related to climate change

- **Climate Change Adaptation Innovation Network Brandenburg – Berlin** and follow-up projects (2009 – 2017)
- **Tourism Sustainability Satellite Account – Developing a national indicator system for sustainability in tourism** (Federal Ministry of Environment, UNWTO)
- **Sustainable mobility for medium distances in Europe** (Fed. Ministry of Economy & Climate Action: Tourism Competence Centre)

Interrelationship between climate change and tourism

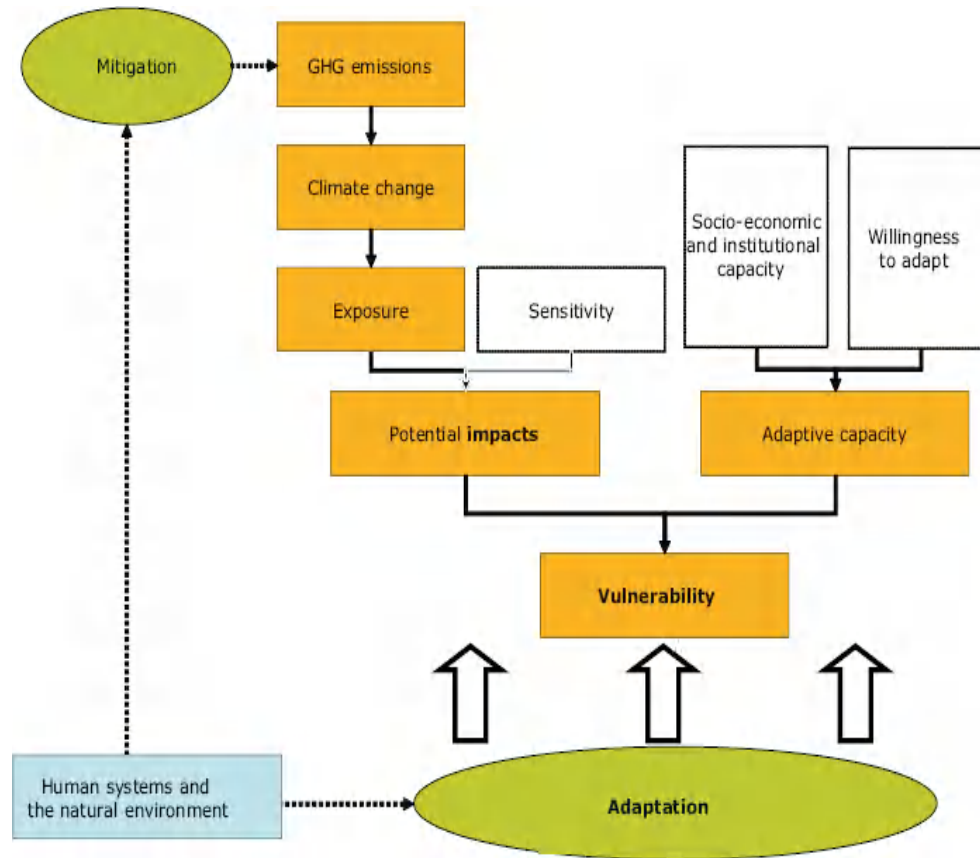
1. Tourism is heavily impacted by climate change.

→ **Adaptation strategies**

2. Tourism significantly contributes to climate change.

→ **Climate action (mitigation)**

Interrelationship between adaptation and mitigation



Source: Isoard et al. 2008

Climate is a tourism resource!



Extreme weather events



Climate change influences tourism through ...

- **Direct impacts**
(Temperatures, precipitation, extreme weather events)
 - **Indirect impacts**
(Effects on landscape, biodiversity, bodies of water ...)
-

Indirect climate impacts



Climate change influences tourism through ...

Physical

- **Direct impacts**
(Temperatures, precipitation, extreme weather events)
- **Indirect impacts**
(Effects on landscape, biodiversity, bodies of water ...)

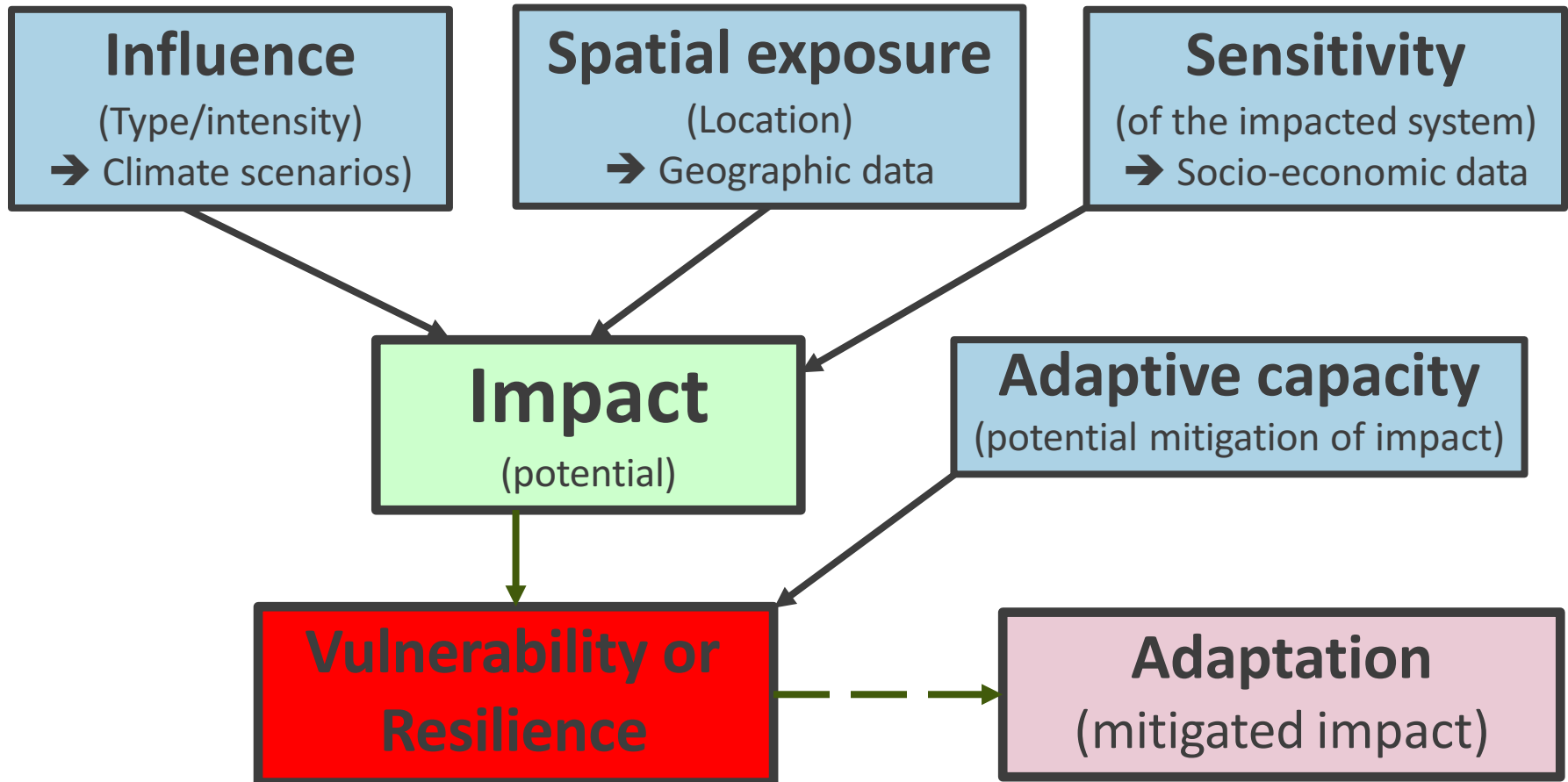
Social systems

-
- **Adaptation measures of other sectors**
(Agriculture, forestry, water management ...)
 - **Mitigation measures** (e.g. energy taxes, cost of transport)
 - **Changed image/attractiveness of destinations**
(e.g. domestic holidays versus long-haul travel)
 - **Shift of tourism flows** (spatial, seasonal)
 - **Overall socio-economic & political risks** (e.g. less disposable income, political unrest, climate refugees ...)

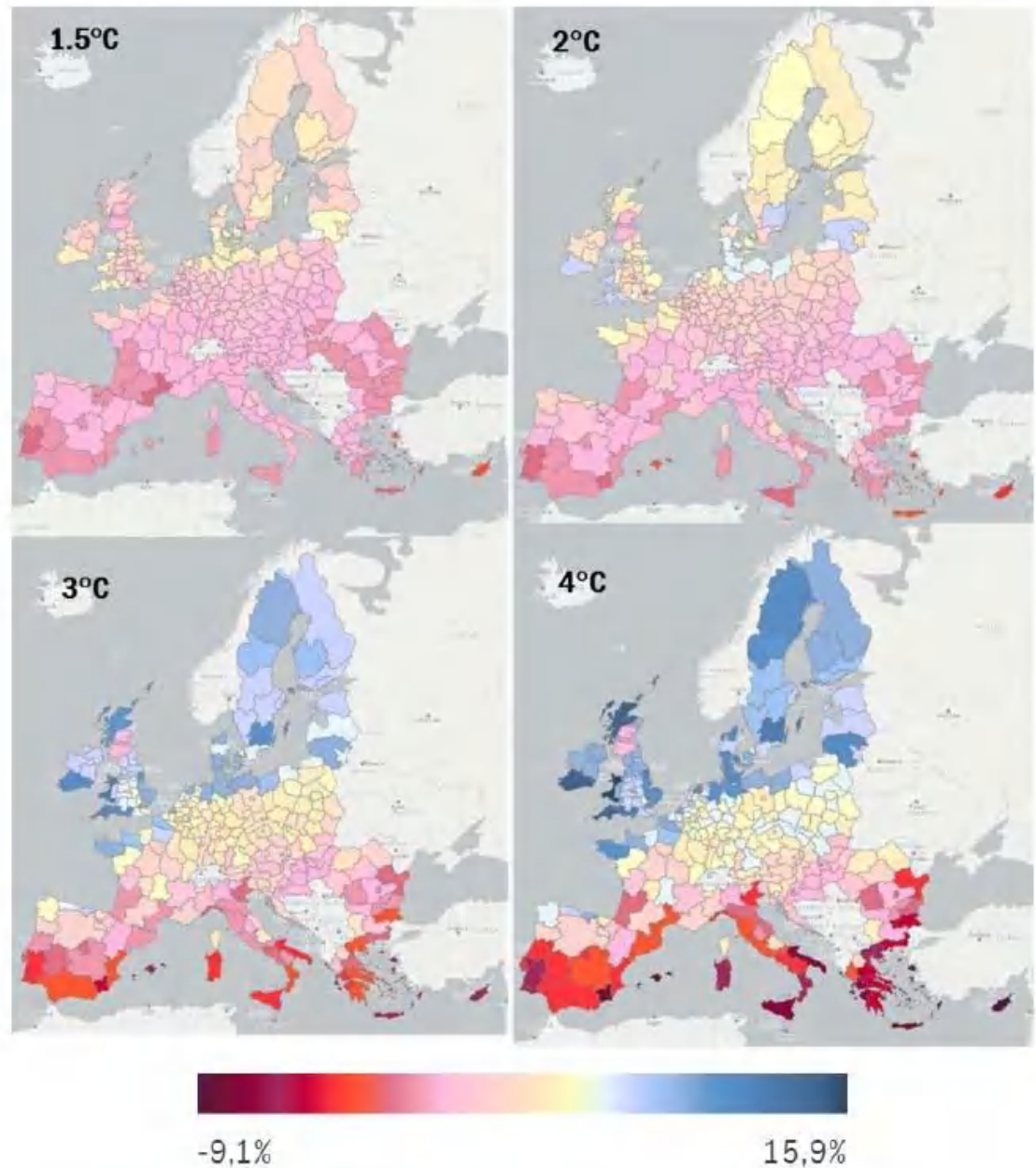
Infrastructural adaptation measures



Vulnerability assessment



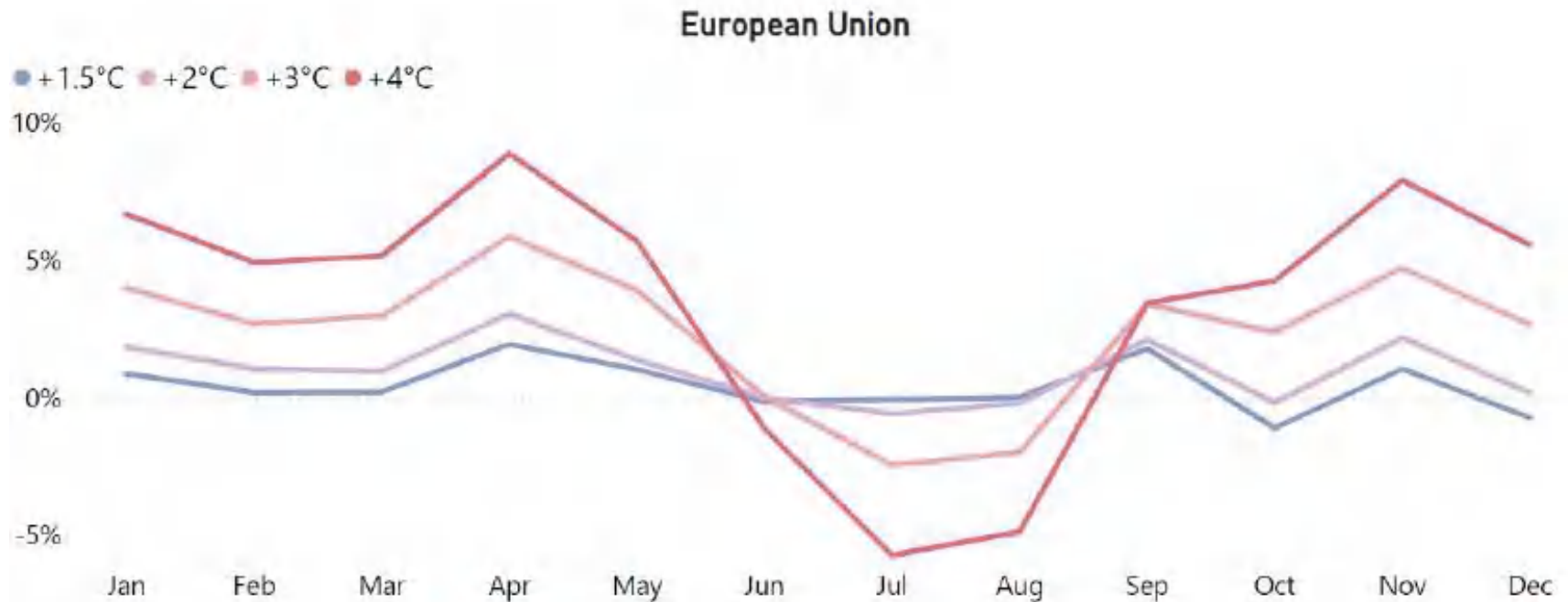
Tourism Climate Index: Spatial shifts of tourism flows



Source: Joint Research Centre 2023

Source: JRC analysis. The values shown refer to the RCP8.5 emission scenario.

Tourism Climate Index: Seasonal shifts



Source: JRC analysis. The projected European monthly tourism demand was obtained by summing up across the regions and countries the projected evolution of the regional tourism demand, in a given month. The values shown refer to the RCP8.5 emissions scenario.

Source: Joint Research Centre 2023

Interrelationship between climate change and tourism

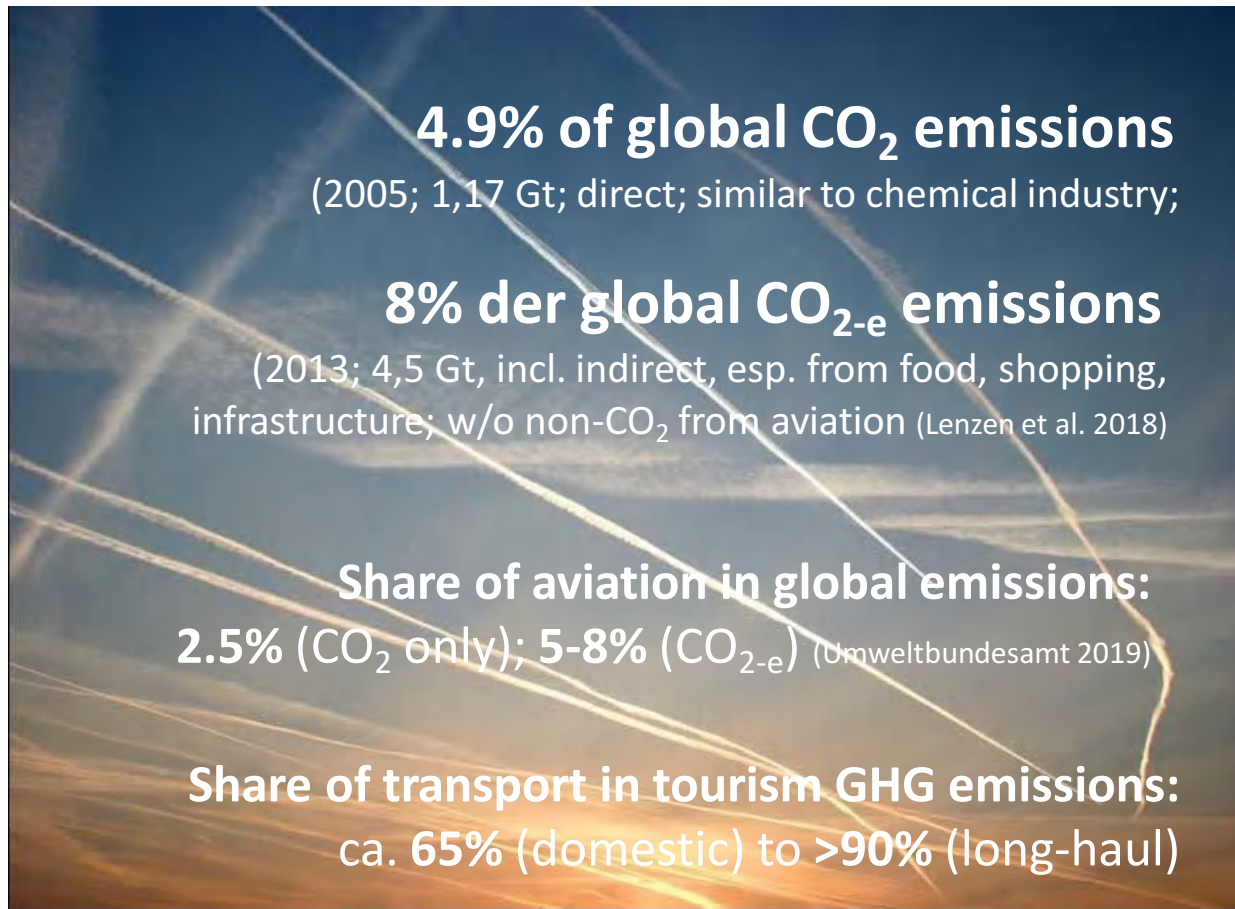
1. Tourism is heavily impacted by climate change.

→ **Adaptation**

2. Tourism significantly contributes to climate change.

→ **Climate action** (mitigation)

Tourism's contribution to climate change



Tourism's contribution to climate change



Ca. 50% of passenger traffic volume and associated emissions in Germany are leisure- and tourism-related!

Source: DLR et al. 2020

Examples of ZENAT research projects



- 1. Measuring tourism sustainability on national level:
The Tourism Sustainability Satellite Account for Germany**
- 2. Climate-friendly travel on medium distances in Europe**

National (economic) accounts (NA)



Tourism Satellite Accounts (TSA)



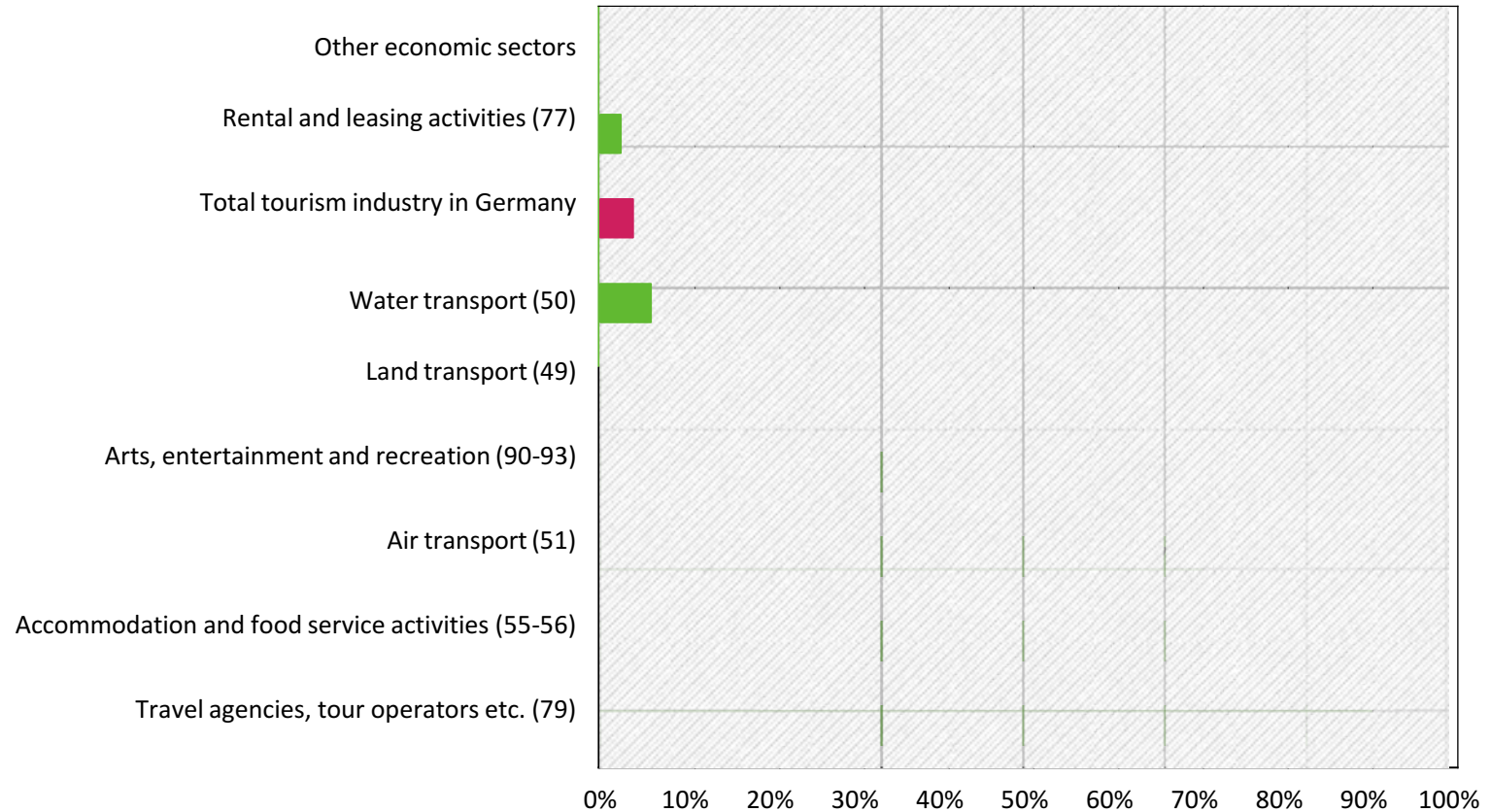
Environmental-Economic Accounts (EEA)



TSSA

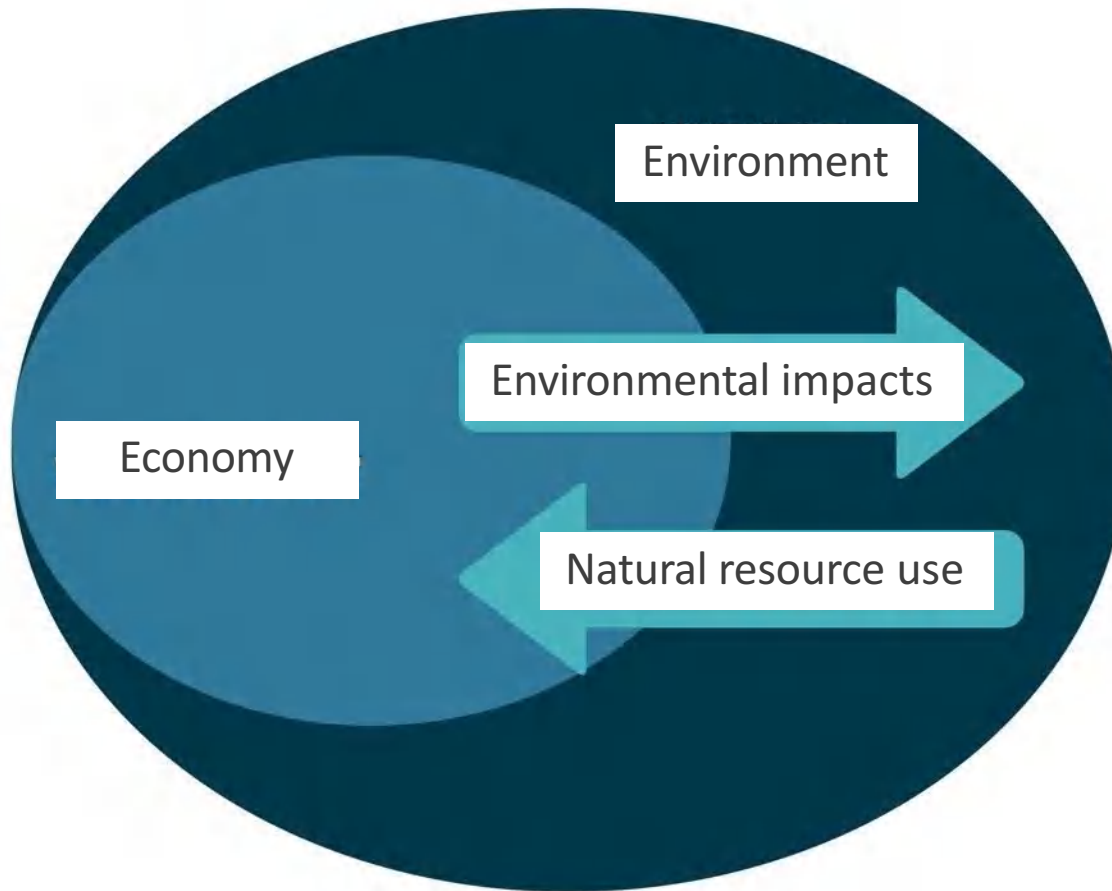
Tourism quotas per economic sector

(by NACE categories; % of GVA)



Source: DIW Econ/ZENAT 2022

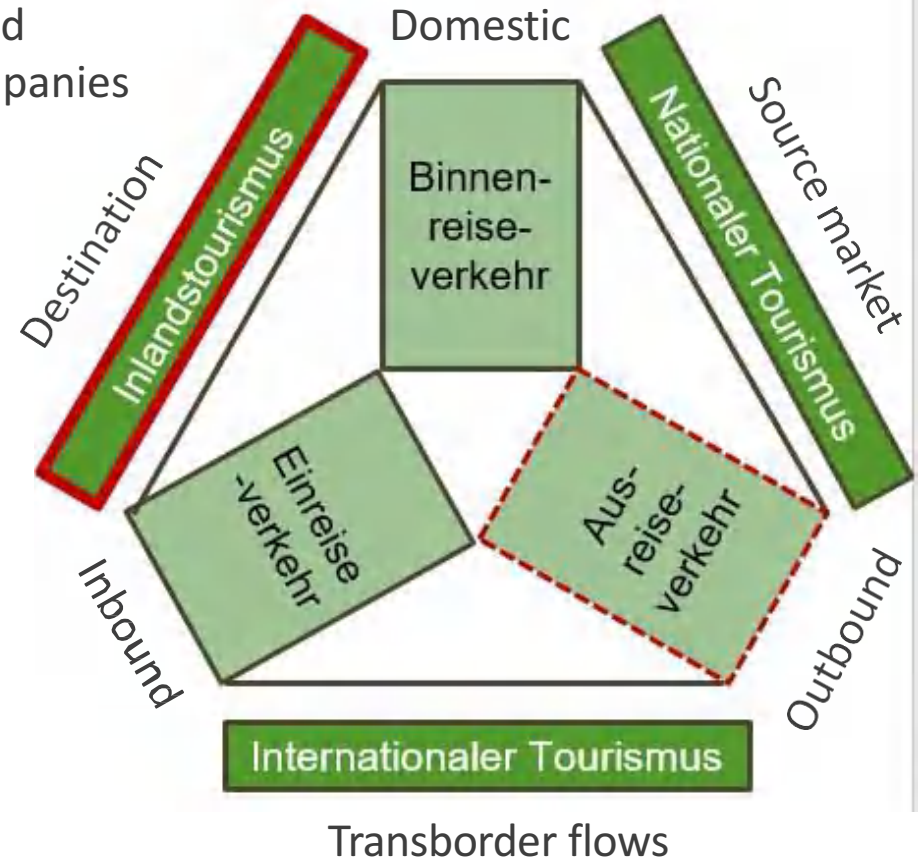
System of Environmental-Economic Accounting (SEEA)



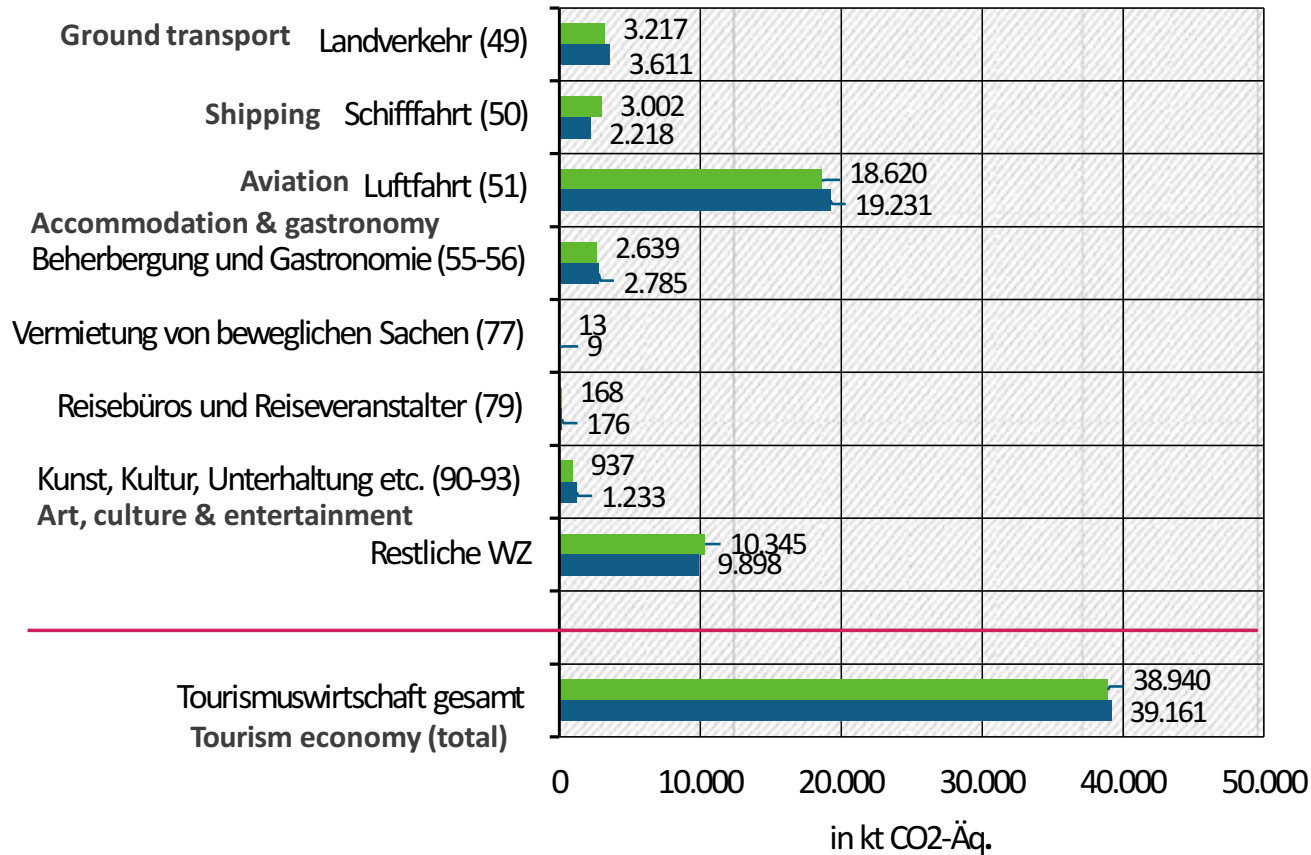
also possible for
**socio-economic
output & analyses**
(e.g. salaries,
working hours)

System boundaries

- Germany as a **tourism destination** and location/headquarter of tourism companies
⇒ **Production-oriented approach / Residence concept**
- Tourism impacts **within German borders (Territorial concept)**
- *Exception:*
Flight emissions are accounted for until 1st landing abroad
- *what is missing:*
Private automobile emissions



Tourism-induced greenhouse gas emissions



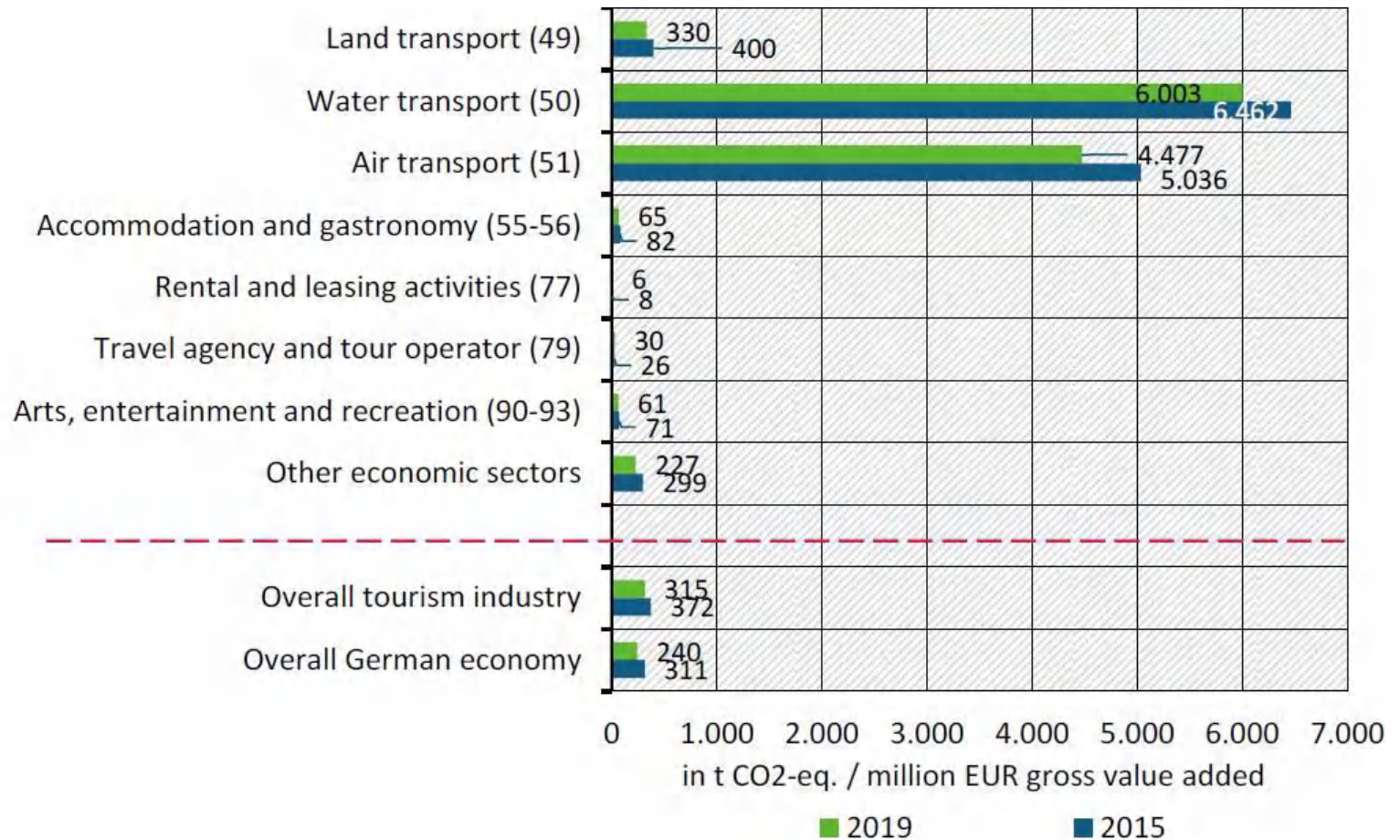
5.2% of GHG emissions caused by the German economy overall

Source: DIW Econ/ZENAT 2022
(incl. energy-related upstream emissions)

■ 2019

■ 2015

GHG emissions intensity of tourism



Source: Own calculations and illustration based on Statistisches Bundesamt (2021a, c).

Usefulness

Monitoring of the sustainability performance of the German tourism industry over time

Provision of benchmarks for tourism companies and destinations (e.g. for certification systems)

Verification whether political goals (emissions reductions) have been attained

Enables comparisons with other economic sectors & subsectors (carbon intensity)

Examples of ZENAT research projects



- 1. Measuring tourism sustainability on national level:
The Tourism Sustainability Satellite Account for Germany**
- 2. Climate-friendly travel on medium distances in Europe**

Modal shift

LIFT Klima project

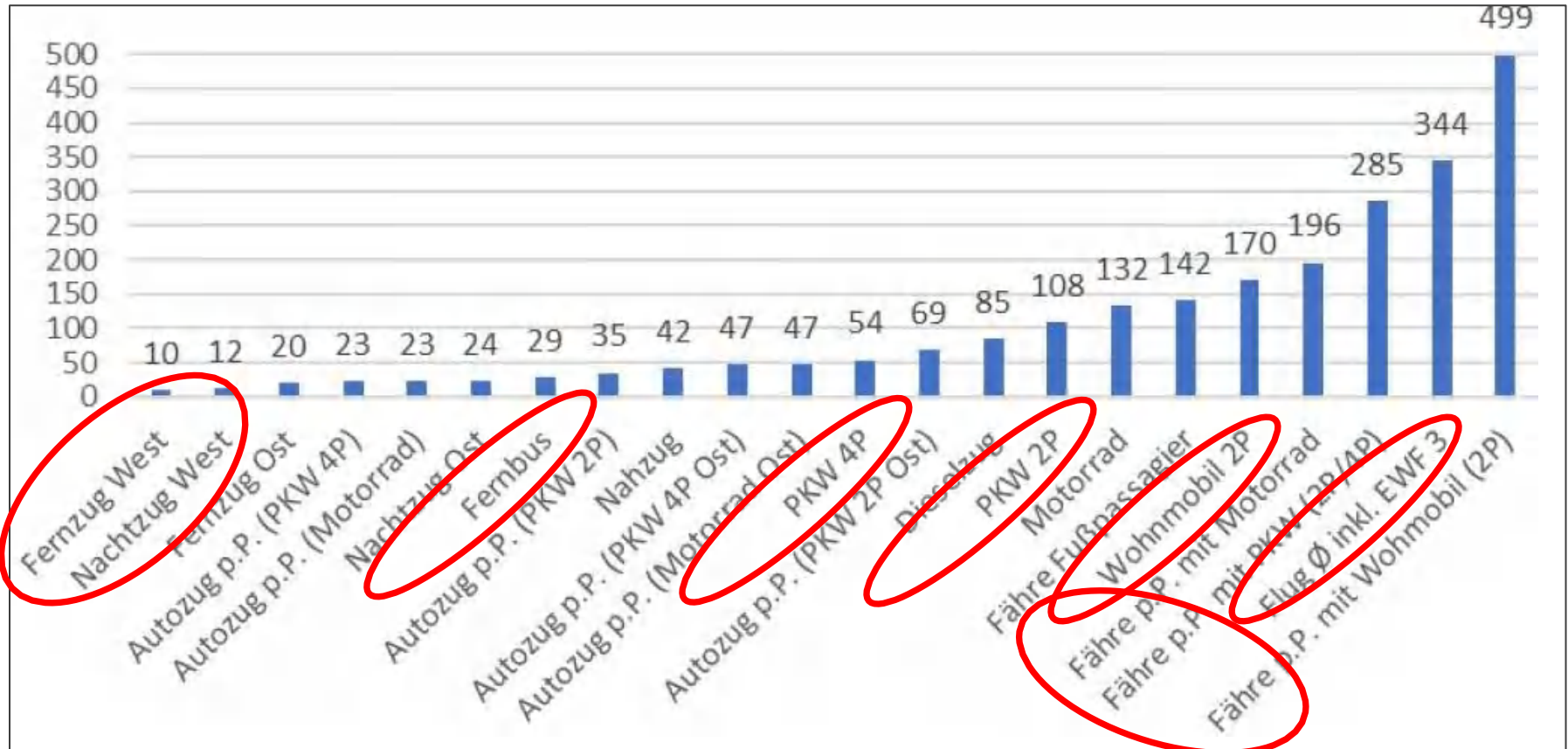
Climate protection on medium distances:
Plane- and car-free travel in Europe –
22 destinations



Modal shift: Example of Croatia



GHG emissions/pkm per means of transport



Source: ZENAT et al. 2023

Comparison of travel times by means of transport

	Reisezeit in h				Entf. km
	Rail	Car	Bus	Plane	
London	8,4	16,5	18,6	5,3	742
Aquitaine	9,6	24,2	20,1	7,9	1070
Slowenien	10,8	11,4	14,8	6,7	668
Toskana	11,6	18,5	16,5	5,8	826
Ermland-Masuren	12,5	19,4	17,5	7,0	786
Rom	13,3	23,7	20,3	6,0	1048
Katalonien	13,9	29,1	23,2	5,9	1246
Schottland	14,0	31,0	29,8	6,6	1050
Region Stockholm	15,6	25,2	23,5	5,5	1058
Provence/Côte d'Azur	17,3	21,4	19,3	6,1	864
Kampanien	19,5	25,7	27,2	6,4	1192
Oslo	21,7	25,2	21,6	5,7	998
Dalmatien	22,8	23,9	21,4	6,6	982

Modal shift: Example of the Bulgarian Black Sea Coast



Requirements for long-distance rail travel in Europe

PRIORITIES



PRIORITY

1

Launch new direct international services, day and night, on existing infrastructure



PRIORITY

2

Make booking of international services attractive and convenient

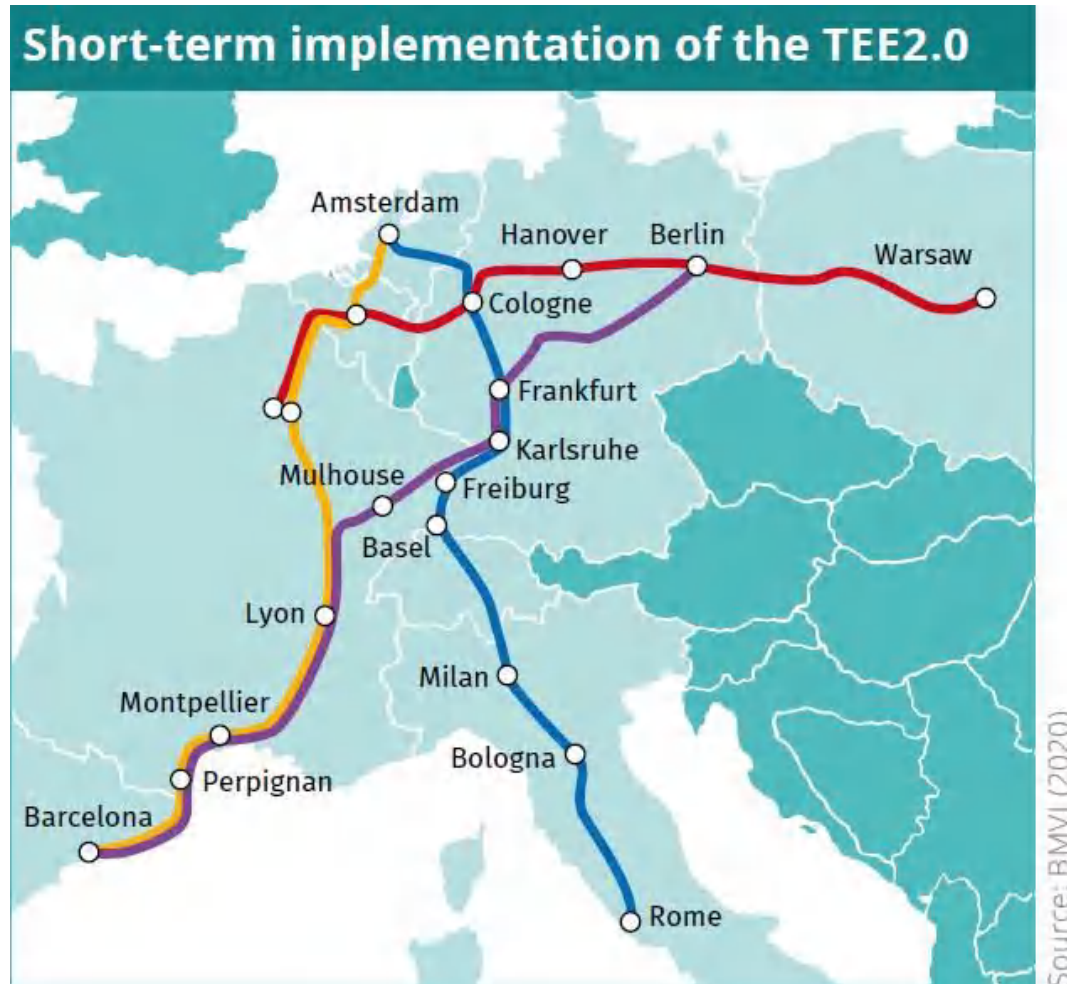


PRIORITY

3

Invest in cross-border infrastructure connections and key corridors

Proposals for medium-distance cross-border rail traffic



Proposals for medium-distance cross-border rail traffic (extended)



Source: BMVI 2021



Thank for your attention!